

UC SANTA BARBARA

Momentum

Annual Report of Private Giving for the year ending June 30, 2022



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Dear Friends,



We are so grateful to each of you.

The commitment of our UC Santa Barbara trustees, alumni, parents, staff, faculty, volunteers, and supporters worldwide inspires us, buoys us, and plays a key role in the now — and in the future — of our university.

Your generosity this year was tremendous: Our campus received more than \$118 million in philanthropic gifts in 2022. It is the eighth consecutive fiscal year that we have reached or surpassed \$100 million in fundraising.

Our momentum continues to build, and we have you to thank. Our alumni community for the ninth consecutive year made up at

least 10% of dollars raised. For 2022, alumni gifts represented 15% of total dollars raised — \$17.8 million altogether.

Over the last three years, our UC Santa Barbara Foundation Board of Trustees has propelled our Student Advantage Initiative to generate \$40 million in philanthropic gifts. More than \$12 million in student support was raised in 2022 alone.

In six of the last seven years, UC Santa Barbara has received 20 or more gifts of \$1 million or more; leadership giving is a hallmark of our fundraising success. This year we benefitted from 24 leadership gifts, including a \$60-million pledge from Marc and Lynne Benioff to support ocean science research and solutions.

Philanthropy at all levels is essential to the campus, as every gift, of any size, helps immensely to advance our university. Our UCSB Give Day returned this year and was a resounding success, raising more than \$6 million through 1,725 gifts in just 24 hours.

The outpouring of generosity from our UC Santa Barbara community is a reflection of our shared appreciation for our great institution. Your investment in our university's excellence and its future is invaluable as we further our mission of research, teaching and public service.

Our appreciation cannot be overstated. Together we will ensure that UC Santa Barbara continues to thrive now, and for generations to come.

Henry T. Yang
Chancellor, UC Santa Barbara

Betty Elings Wells H'10
Chair, UC Santa Barbara Foundation Board of Trustees

Momentum



Momentum

The tempo of life on campus is swift. Alongside friends and absorbed in our passions, the day flies by. We take a deep breath by the ocean before diving in again tomorrow.

Our ambition is to leave the world better than we found it. Our community aids this endeavor by supporting our scholars, the spaces they work in, and the goals they pursue. Each gift to campus is a driving force.

Philanthropy creates a momentum that leads to excellence. With the generosity of alumni, friends, families, faculty, and staff, UC Santa Barbara moves onward and upward.



Philanthropy in Action

Moving forward with purpose

Dear UC Santa Barbara Supporters,

If you visited campus this past year, one word might have come to mind: momentum. From the spin of bike wheels to the speed of innovation, UC Santa Barbara is in full progression.

Our philanthropic community empowers UC Santa Barbara scholars to engage passionately with the world. Through the stories in this year's annual report, we see how faculty exceed their commitment to students, how students transform through donor-supported opportunities, and how research helps us understand our world and create new knowledge.

We are truly grateful that you have invested in UC Santa Barbara. Your support advances our world-class faculty, pioneering research, and academic scholarship in a richly collaborative environment. It is through your partnership that UC Santa Barbara continues to earn its ranking as a top public university, propelling us ever forward in the quest for excellence.

Thank you to our alumni, parents, faculty, trustees, staff, and friends for your generous support. I invite you to explore what we've achieved together last year.



Chris Pizzinat

Executive Director of Development
Interim Department Lead



Supporting Excellence

Financial highlights from FY 2021-2022



BY PURPOSE

- \$63.2 M Department Support
- \$34.3 M Research
- \$12.7 M Student Support
- \$5.8 M Campus Improvement
- \$1.4 M Other
- \$0.8 M Unrestricted



BY SOURCE

- \$74.1 M Individuals
- \$30.6 M Foundations
- \$9.3 M Corporations
- \$4.2 M Other

ENDOWMENT
TOTALS



UC Regents
UC Santa Barbara
Foundation

\$74.1 M
FROM
INDIVIDUALS



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In memoriam:
Lady Leslie Ridley-Tree H'12

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Damon Jones '93
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Linda Ulrich '83
Pamela Wyville '89

2021-2022 Leadership



Excellence



Introducing the Benioff Ocean Science Laboratory

A transformative gift from the Benioff family

Driven to improve and safeguard the health of our oceans through science and technology, Marc and Lynne Benioff have made a gift of \$60 million to UC Santa Barbara, one of the world's most important marine research centers. It is the largest gift ever for ocean science at UC Santa Barbara — and one of the largest known gifts anywhere to support ocean research. The gift builds on the Benioffs' legacy of support to the campus to address ocean problems and advance science-based solutions and establishes the new Benioff Ocean Science Laboratory.

"Around the world, our ocean and the millions of species that inhabit it, as well as the billions of people who depend upon a healthy ocean, are in danger. The escalating damage to our ocean from climate change and other threats cannot

be the legacy we pass along to future generations," said Marc. "Lynne and I are so thankful we are able to support the incredible marine science community at UC Santa Barbara and the collaborations they've forged with ocean scientists internationally to develop the innovative solutions needed to help bring our oceans and planet back to health."

The bulk of their transformative new philanthropy will go toward expanding the important work of the Benioff Ocean Science Laboratory (formerly the Benioff Ocean Initiative), led by Professor Douglas McCauley. The rest will be invested to upgrade and renovate the university's Marine Biotechnology Lab, a premier ocean research facility overlooking Campus Point. To honor the Benioffs' commitment to ocean science, the building also will be renamed Benioff Ocean Science Laboratory.

In 2016, the Benioffs created the Benioff Ocean Initiative at UC Santa Barbara — an effort that has since grown into a globally respected model for using science to collaboratively solve the world's most pressing ocean problems and replicate these successes.

The newly renamed Benioff Ocean Science Laboratory has created California's first automated whale detection system; pioneered new methods to intercept over two million pounds of plastic waste in oceans; developed new tools for detecting sharks using drones to promote coexistence of people and sharks; harnessed the power of ocean big data to help set up new protected areas in the ocean and strategically manage the high seas; and used science to promote awareness of how new industrial activities, like ocean mining, could negatively affect ocean health.

"This transformative gift will build on the existing success of the Benioff Ocean Science Laboratory team, support cutting-edge research and technological advances that will help us both better understand our marine environments, and apply actionable solutions to the problems they face," said Pierre Wiltzius, Susan and Bruce Worster Dean of Science. "With the extraordinary vision and generosity of the Benioffs, UC Santa Barbara has strengthened its status as one of the leading marine research institutions on the West Coast."

With a key mandate to promote diversity in ocean science and in ocean solution-making, the Benioff Ocean Science Laboratory provides paid internships for undergraduate students from Black, Indigenous, Hispanic and other underrepresented communities, partnering on ocean outreach and training programs, and supporting research on environmental justice in the ocean.

"We greatly appreciate Marc and Lynne's unwavering dedication to environmental conservation, and we are honored by their partnership with UC Santa Barbara on the Benioff Ocean Initiative and the Benioff Ocean Science Laboratory," Chancellor Yang said. "It is a testament to the faith and confidence they have in our campus."



UCSB Give Day

Celebrating the successful relaunch of a campus tradition

On Thursday, April 7, UCSB Give Day united alumni, students, staff, faculty, and families around their campus connections and experiences. Collectively, the UC Santa Barbara community raised over \$6 million through over 1,700 gifts, making Give Day 2022 our most successful yet.

On campus, the student-run philanthropy organization UCSB First handed out t-shirts and stickers. Students were proud to represent UC Santa Barbara. Engaging students brings awareness to the impact of philanthropy on campus and demonstrates ways that they can stay involved when they join the alumni community.

“Give Day, to me, is an opportunity for alumni, parents, and others related to campus to give back to the community,” said Drew Hinman ’22. “Knowing that I have the support of the Gaucho community behind me makes me feel very confident in myself and helps me feel more at ease.”

Over half of Give Day donors were alumni eager to provide students with the experiences they enjoyed. Desi Speh ’99 seized the opportunity to provide a challenge gift on Give Day to inspire more support for first-generation students.

“Give Day is cool because it’s this consolidated effort in which everyone gets involved with the things they’re most passionate about,” said Desi. “It’s that one day where you can learn about all the university’s programs and initiatives at once. I appreciated the chance to focus on something that meant so much to all of us. When you compound everyone’s efforts in one day, it’s so impactful.”

Students, staff, faculty, alumni, families, and friends were eager to reconnect and share their support of UC Santa

Barbara during this online event. Gifts poured in from 38 states and nine countries. Donors supported 155 campus funds that represent the breadth and depth of the UC Santa Barbara experience.

“I feel really great knowing that alumni are supporting the Gaucho community, especially because alumni giving means so much for the programs that I use on campus, like CLAS, the Women’s Center, and the Education Abroad Program,” said Rachel Kim ’25.

Many meaningful moments, small and large, add up to the UC Santa Barbara experience. Each UCSB Give Day gift helps make these moments happen for our scholars.

“I just have the fondest memories of UC Santa Barbara and I’m so proud of the school,” said Jordan Kaplan ’83, whose matching gifts inspired nearly 300 additional donations. “Alumni experienced all UC Santa Barbara has to offer because people who had already graduated rose up in their industries and created opportunities. Passing it on is how you build an institution like this.”



Excellence in Economics

**The Mead family helps
advance economic research
for social transformation**

The late Dr. Walter Mead was a distinguished natural resource economist and a UC Santa Barbara professor for 32 years. He and his wife, Thelma, had a long tradition of supporting the social sciences at UC Santa Barbara. Walter passed in 2016, but his legacy continues. In 2022, his family established the Walter and Thelma Mead Initiative for Innovative Economic Policy.

In 1957, Walter joined the Department of Economics at UC Santa Barbara, where he taught and served in various capacities until his retirement, as professor emeritus, in 1991.

He generated more than 125 publications during his tenure, most in the field of natural resources (oil and timber in particular) and public policy, and was thesis advisor to many Ph.D. candidates. As a critical architect of the economics department at UC Santa Barbara, Walter, along with Thelma, contributed to the resources and prestige that have propelled the department to excellence.

The Mead family is a member of both UC Santa Barbara's Gold Circle Society and Legacy Circle. Their philanthropy has strengthened the study of economics on campus in perpetuity. After supporting many annual graduate student fellowships, the couple established an endowed professorship — the Walter J. Mead Chair in Economics — in 2008. In 2012, Thelma and Walter established a second endowed chair, The Alec P. Alexander Chair in Economics, as a tribute to Walter's former colleague, fellow faculty member, and longtime friend.

"Thelma and I established the Alexander Chair of Economics out of a conviction that recruiting top faculty is easier if the department is able to offer an endowed chair," said Walter in 2012.

The Mead Initiative is the family's newest philanthropic venture. Three interconnected labs will focus on economic and social transformation through social entrepreneurship, economic policy focused on the highest priority national and international problems, and the role of economists in entrepreneurship and business strategy that moves societies forward. The structure is conceived to be sufficiently agile to shift research focuses as high-profile economic and social issues arise and to take advantage of future opportunities to expand the number and breadth of labs in the future when funding allows.

"Once again, thanks to the legendary generosity of the Mead family, our Department of Economics has risen to new heights, seeding a vision that channels rigorous economic research toward practical ends with tangible benefits to society."

Moreover, by allowing our students to participate in and learn from these activities, the Mead Initiative models the experience-based education that is the gold standard for the Social Sciences at UC Santa Barbara," said Charles Hale, SAGE Sara Miller McCune Dean of Social Sciences.

The Mead Initiative will also support early career faculty, graduate students, and undergraduate students. Mead Faculty Fellows will receive support for 3-5 years to help establish their research agendas. In addition to research funding, the fellowship will also provide research assistant support that will train graduate and undergraduate students.

In collaboration with the Department of Economics, the Mead family conceived this initiative to be flexible and scalable. Its flexibility will give the department important options for supporting early career faculty, making it more competitive with highly resourced private universities.

Great universities generate new knowledge that leads to solutions for our most pressing issues. Thanks to the Mead Initiative, UC Santa Barbara scholars will unite public policy, business strategy, and technology to address economic stability, access to education and healthcare, discrimination, and environmental crisis.

"It has been our great pleasure to support the Department of Economics over these many years as it has grown to be one of the largest departments on campus, inspiring many to continue in the academic field, and others to make important contributions in the business community," said Thelma.





Makerspace

Donors help students create in the new Center for Engineering Innovation and Design

A state-of-the-art design lab is critical to attracting top students and training them in the project-based learning for which the Department of Mechanical Engineering is known. Thanks to a philanthropic coalition of alumni, faculty, and industry leaders, UC Santa Barbara has transformed its machine shop into the Center for Engineering Innovation and Design.

Students at all levels benefit from shop experience at UC Santa Barbara. Freshmen all learn the equipment by building an air-powered motor. Juniors experiment with their own products, and by senior year, students tackle important capstone projects that some go on to patent.

The capstone program’s objectives are to teach and instill problem-solving skills, creative and analytical thinking, project planning, and communication. Students work in teams under the direction of a faculty advisor to tackle an engineering design project. Projects can be initiated by industry, student-led organizations, and campus faculty. At the end of the year, students present their projects at the Senior Design Expo and compete for prizes.

Between 100-200 students work on these projects each year, and enrollment is growing. The machine shop serves as the physical space where capstone students work in teams. Surrounded by the supplies, equipment, and storage they need to execute their project, the machine shop is central to the capstone team’s success. While the machine shop met the fundamental needs of students, the department anticipated that it would soon fall short of the demands of industry and academia.

R. Alastair Winn ’73 credits UC Santa Barbara for his technical education and perspective on the world. The retired founder and CEO of Applied Silicone Corporation has hired UC Santa Barbara alumni and sponsored several capstone projects. While he was impressed with the students’ work, Alastair realized that the world-class engineers needed a world-class shop to effectively bring their concepts to reality.

“The nexus created by young talent having the resources to apply their academic skills to actually build something functional and useful is the most important part of an education for most engineers,” said Alastair. “Students need a design lab with the resources, mentors, and equipment to build projects all the way to a working prototype.”

The initiative has provided students with just that. The new Center for Engineering Innovation and Design will increase space by 35%. When completed, electronic

card access will allow students to use the center 24/7, and there will be ample storage for machines, materials, and projects. There are Workspace and Makerspace 3D prototyping areas and new machines that will eventually have features for automated design.

Virgil Elings, UC Santa Barbara professor emeritus of physics and co-founder of Digital Instruments, felt compelled by the chance to upgrade the machines themselves.

“I supported the purchase of modern equipment, and with that equipment, the students themselves will be modernized by their connection to the machine shop and by their learnings there,” said Elings.

He and Alastair have led the effort to motivate others to support the center. Phil Brotherton ’83 received his bachelor’s of science in mechanical engineering from UC Santa Barbara, then went on to earn an MBA from UC Berkeley. He spent the dot-com era in startups and in 2004 joined NetApp, for which he serves as vice president of the Solutions and Alliances program.

“My wife, Diane, and I are proud to inspire others to give back to UC Santa Barbara,” said Phil. “My late mother was also a UCSB graduate, and she encouraged me to attend the university. We were both blessed by the foundational education that we received on campus.”

Thanks to donor support, that education has been enhanced.

“We’re creating mechanical engineers in the design center,” said lab mechanic and former superintendent of shops Andy Weinberg. “It will help their market value when they already know how to program and use the machines. Most importantly, they have a skill even if they don’t want to be an engineer. The shop also supports any lab on campus that needs help. Anything we can’t buy, we can make here.”

The Department of Mechanical Engineering continues to be one of the best programs of its kind, competing with some of the finest institutions for talented students. In the new Center for Engineering Innovation and Design, students will have the tools and teamwork to make great things.



Family Philanthropy

Parents Greg and Dana Lee create an endowment to be designated by their daughter

Dana and Greg Lee have taken a creative approach to family giving: they have established a generous endowment to the university that has not yet been designated. When their daughter, Katie, graduates in 2023, she will have the opportunity to direct this support to a meaningful area of campus through the Gaucho Family Legacy Program. This program provides an opportunity to honor a student's experience by giving a gift that will last in perpetuity and foster a lifelong connection to UC Santa Barbara.

"We haven't designated the endowment yet because Katie may not yet know what has been the most impactful part of her experience," said Greg. "There are so many great minds and passionate people at UC Santa Barbara, and this gift could start a lifelong process of being involved in active philanthropy. We would like her to reflect."

"And take agency," added Dana. "We hope that this can serve as a way for Katie to think about UCSB, her own growth, and how she envisions the university providing optimal experiences for future students."

Greg and Dana have both found fulfillment in remaining involved with their own alma maters and hope that their children follow that path to active philanthropy. This gift is an investment in that process and the bright scholars of UC Santa Barbara.

"Education is something that we very much value and treasure in our families, on both sides, for generations," said Dana.

Greg is the executive Chairman of the Eureka Casino Resort, a company he founded with his parents, Ted and Doris. He grew up in San Francisco and spent time in Las Vegas with his parents, small scale real estate developers.

"My dad received his J.D. and his MBA from UC Berkeley. We have a lot of respect for the UC system," said Greg.

Greg followed his parents into the real estate and casino business in Las Vegas in 1998, after attending law school at USC and practicing law for a few years in New York City, where he met Dana. Dana was a consultant then for an international branding consultancy and previously worked at the Guggenheim Museum after receiving her masters in nonprofit arts management. Her passion for giving back was modeled by her parents and solidified through her various volunteer projects as a young adult.

Today, both Greg and Dana sit on numerous non-profit boards and engage in philanthropy across education, the arts, social justice, and economic empowerment. In addition to supporting their own alma maters, and those of their daughter and their son, Graham, they support the University of Las Vegas Nevada with scholarships and through their ongoing support of the Lee School of Business. The Lees appreciate the unique opportunity for family giving that UC Santa Barbara provides.

"I think it's wonderful that UC Santa Barbara has the Gaucho Family Legacy Program, in which the whole family can get engaged by naming it for their student," said Dana.

"Our children have always had our values of care, empathy, and social justice, and this is the right time to involve them in our philanthropy. I couldn't ask for a better vehicle to do so."

"We are happy to help support UC Santa Barbara to show our appreciation for what it's done for Katie," said Greg. "Institutions that do good can't be taken for granted."



In Support of Faculty

Trustee David Henke '78 endows a chair in computer science

When UC Santa Barbara Foundation Trustee David Henke '78 was a student, the university did not have a formal computer science department. An academic advisor gave David the best advice he had ever received: to take as many computer science classes as possible in his senior year. That moment led David to a 40-year career as an architect, programmer, founder, and senior manager in the software and internet industries. Now, the National Research Council consistently ranks the UC Santa Barbara Department of Computer Science in the top ten nationally. To continue this trajectory, David has established the Alferness-Henke Endowed Chair in Computer Science.

The UC Santa Barbara Department of Computer Science prepares students for productive careers by providing an outstanding environment for teaching and research. The department brings computational approaches and solutions to some of society's most vital and complex challenges. From energy efficiency to quantum computing to the evolving relationships between society, art, and technology, computer science is at the center of a whirlwind of change and innovation.

At first, David's primary relationship to UC Santa Barbara was as a recruiter of recent graduates. LinkedIn, where David served as a senior vice president, went from 200 to 2,700 engineers in four years. Thirty-five percent of those hires came straight from universities. David advocated for UC Santa Barbara students. This collaboration of university and industry would become a hallmark of his involvement.

"The computer science and engineering departments worked on projects that interested us, and the students were collaborative not just with each other but also with other departments and universities," said David.

David has served on the College of Engineering Dean's Cabinet since 2013, through which he developed a close partnership with Rod Alferness, former dean of the College of Engineering.

"Rod came from industry, like I did, and it was really clear that he cared about the university," said David. "He would bring in experts to talk about science, but he also would ask our opinions. He was very good at listening, commenting, agreeing, and disagreeing. We had this productive relationship for many years, and it has been important to me. That's why I wanted to honor Rod Alferness with this endowed chair."

Alferness and David share mutual admiration and respect. The former dean appreciates his close partnership with David.

"The College of Engineering has benefited tremendously from David's decades of experience and support. When I

was dean, I treasured the ability to build close relationships with our alumni and friends. To share UC Santa Barbara's vision for the College of Engineering and see our donors help realize it is fulfilling. Our partnership is a true testament to the spirit of multidisciplinary collaboration that characterizes the College of Engineering and enables so many important discoveries to emerge." said Alferness.

Computer science excites David because it's a field that can help everybody.

"My son is a professor of economics at Howard University. All his research is based on huge data sets that he has to score, evaluate for validity, and model, and that's where computer science comes in. You can substitute economics for any other field. Computers are the heart, a key capability that every field of study needs to succeed," said David.

"One of the things we learned at LinkedIn was that an organization is only as good as its employees, and therefore, employees are the top priority. The professors at UC Santa Barbara make the university, so I chose to support an endowed chair in a field that interests me."

"Faculty create a dynamic scientific community where excellence thrives. Our professors teach students, mentor researchers, and make discoveries. For the College of Engineering to assure its competitive edge, long-term viability, and role as a global leader in research and education, it must attract the brightest faculty — and endowed chairs help us do just that. They are vital for the future of the College of Engineering, and we are so grateful for David's support," said Tresa Pollock, Interim Auhl Dean and ALCOA Distinguished Professor of Materials.

David follows the model of his father, a Montebello Unified School District teacher who taught for 39 years. His brother would go on to serve that district as superintendent.

"I'm a big believer in philanthropy," said David. "The only reason I try to make money at this point is to give more money away, and education is my number one priority."

Purpose





Practical Idealists

Two professors, one marriage, and over 25 years of support for UCDC

While Professor Lorraine McDonnell was the on-campus director for the University of California's Washington Center (UCDC), she would send a spreadsheet of accepted students to the Office of Financial Aid each quarter. In return, she would receive the staggering figure of unmet financial need for those students. That resource gap stuck with McDonnell after she stepped down as director. It moved her and her late husband, Professor Stephen Weatherford, to support scholarships for students to live, work, and learn in the nation's capital.

UCDC is a multi-campus residential, instructional, and research center that provides students and faculty from nine UC campuses with experiences in Washington, D.C. UCDC changes lives through internships and transformative instruction. Just blocks from the White House and Capitol Hill, participants live and breathe the energy of the city while supporting public service missions valuable to our global community.

The program was a philanthropic match for Weatherford and McDonnell, political science professors who met in 1971 as teaching assistants at Stanford. They married in Stanford's Memorial Church in 1973 and would be close companions and colleagues for 48 years, until Weatherford passed away in January 2022.

"UCDC was an integral part of our life for so long," said McDonnell.

"This program is essential to the university and an important route to public service," said Weatherford in 2016. "We witness many positive changes in the students' maturity, objectivity, and wisdom, as well as the ability to identify problems and create solutions."

After receiving their doctorates, McDonnell moved to Santa Monica to become a policy researcher at RAND, and Weatherford became a professor of political science at UC Santa Barbara. They reunited in 1991 when McDonnell also joined UC Santa Barbara's Department of Political Science.

McDonnell's research focused on the design and implementation of K-12 education policies and their effects on school practice. She noticed that first-generation students often experienced an awakening in her courses.

"Students would come to me and say, I just realized that my school didn't have a lot of resources compared to the one across town," said McDonnell.

McDonnell and Weatherford would go on to support UCDC for over 25 years. Together, they launched the

first donor supported funds for UCDC, both current and endowment.

McDonnell and Weatherford traveled to Washington frequently for meetings and research. When they were in Washington at the same time, they would invite UCDC students and alumni for Sunday brunch or dinner. On one of these occasions, a former student pointed around the table and noted, 'Professor McDonnell, we've got it covered. We have the environment, health, education, and housing.' These were all alumni who had stayed in Washington after participating in the UCDC program.

"We could see the impact," said McDonnell.

Through scholarship support, McDonnell continues the couple's influence on future researchers, policymakers, and public leaders. Paola Estrada '22 interned for Congressman Salud Carbajal in fall 2021.

"I am grateful to have experienced an internship like this, and I would not have been able to do so without this scholarship. It gave me the opportunity to work in a field I have spent so long preparing for academically. I hope I'll be returning to Washington soon," said Paola.

"The success of the Capital Internship Program would be nowhere near as incredible as it is without Lorraine. She and Stephen have provided gifts of encouragement and capital, which have helped our students' academic dreams come alive and allowed us to increase and fill UC Santa Barbara's capacity at UCDC. We are beyond grateful for the abundance of support Lorraine continues to offer," said Dr. Juan Campo, faculty director, EAP & Capitol Internships.

McDonnell calls UC Santa Barbara a community with a shared purpose to help students thrive. One place where that happens is UCDC.

"Some students are policy wonks. Some enter the field because of their experience as youth. But what most students who choose public service careers have in common is their strong sense of practical idealism," said McDonnell.



Passing the Baton

UCSB Track & Field alumni help current student-athletes move forward

A collective of UC Santa Barbara Track & Field alumni have come together to support scholarships for current student-athletes. They may have competed in different eras, but they share a conviction that track and field means being part of a family — and families support each other. Their generosity, alongside this year's 50th anniversary of Title IX, tells a story of opportunity.

Shirley Connors '72, a native Californian who spent her high school years in Connecticut, played several sports before it was common for girls. At UC Santa Barbara, Shirley participated in the very beginning of sports for women on campus, playing basketball, golf, field hockey, and volleyball.

After she graduated, Shirley taught perceptual motor training and coached three high school sports just as girls were allowed to have teams. Her husband, Richard, was an Olympic official in track and field, and the couple ran together for exercise. Eventually, Shirley joined Richard as an official for elite, collegiate, high school, and youth athletes in track and field.

"To have the opportunity to compete in college was very exciting and special for me," said Shirley. "Officiating has given me a very broad view of all levels of athletics, and track and field student-athletes stand out as kind, caring, and full of belief in what they're doing."

Opportunities for women in sports expanded with the passing of Title IX. By 1972, the year Shirley received her master's in kinesiology from UC Santa Barbara, the landmark law had banned discrimination on the basis of sex in federally funded education programs. While Title IX does not mention athletics, it is known for giving young women access to competitive opportunities.

Shirley observed that change over her decades as a mom to her two sons — international athletes — and as a teacher and officiant. Her philanthropy will continue to help female student-athletes compete. In addition to her annual giving, Shirley has established a planned gift that will benefit Women's Track & Field.

UCSB Track & Field scholarship recipient Hope Bender '19 was a hurdler who also competed in the Heptathlon, which includes 100m hurdles, 200m, 800m, high jump, long jump, shot put, and javelin. She is now an assistant coach for UCSB Track & Field.

"Since becoming a coach, my eyes have been opened to the impact that alumni and donors truly have on the student-athlete experience," said Hope. "I have tremendous gratitude towards the people who have chosen to give back to our team now that I have a more comprehensive view of what it meant to my time here and what it continues to mean to our current Gauchos."

Alumni scholarships support all student-athletes who run, hurdle, jump, and throw. Many Gauchos say their experiences off the track were as transformative as those competing.

"My proudest moments were not necessarily competition related," said Jerrick Zhang '17. "Our event group was able to develop a camaraderie. Going through the highs and lows of training with other javelin throwers was great."

"The track and field team was my first family in college," said Trent Bryson '98. "We leave home and high school and all our friends and come into a new world. That's where the mentorships started for me: learning from the older guys about how to run at a Division I level."

Gauchos have a history of accomplishment on and off the track. In 1998, Trent broke the UC Santa Barbara record for Steeplechase: 3,000 meters, with hurdles and a water jump. His drive for giving back began when he realized the necessity of scholarships as a student. Through a referendum, he rallied his classmates to increase fees by \$9 a quarter so two more student-athletes per sport could receive scholarships. Trent remembers the special days when alumni would help the team attend a meet, or get them new spikes. It inspired him to start giving back as soon as he could.

"Every donation we receive goes right back to our student-athletes in the form of an athletic scholarship," said Cody Fleming, director of UCSB Track & Field and Cross-Country. "It's so meaningful to see our program grow with this support in just a short amount of time. There are two parts to this fund: recruiting new student-athletes into the program, but also rewarding those who are thriving on the team. My goal is to provide scholarship support for every student-athlete on our roster who scores in the top eight at the Big West meet."

"I am inspired by and have gratitude for the alumni who have come together to provide additional scholarships to support the financial needs of our track and field student-athletes. To have alumni reflect on their experiences and want to support current and future track and field student-athletes exemplifies what it means to be a Gaucho. Their direct impact on the student-athlete experience is huge and we are all incredibly grateful," said Kelly Barsky, Interim Athletics Director.

Shirley, Jerrick, and Trent are just three of the many UCSB Track & Field alumni who have come together to help student-athletes succeed through scholarships. With each graduating class, more Gauchos enter the alumni family.

"I think that UC Santa Barbara is such a special place, but for us to make a difference, we have to do it in numbers," said Trent. "It can't just be one or two people; it has to be a collective of alumni coming together. Every athlete and every opportunity that someone has makes us stronger."



In Pursuit of Environmental Justice

Fellowship and symposium honoring conservationist Michael Mantell

The world needs all voices and perspectives to address problems like climate change and pollution. However, systemic discrimination has led to unequal representation in the quest for solutions. The Bren School of Environmental Science & Management is committed to creating a more inclusive field. To that end, the Michael Mantell Fellowship and Symposium supports emerging leaders who work toward environmental justice, social equity, and climate resilience.

Michael Mantell is the founder and former president of Resources Legacy Fund (RLF). In 20 years, RLF has helped to conserve over five million acres, advance new environmental approaches and policies, and generate more than \$30 billion in new public funding for water,

land, and ocean conservation. Michael also helped create the independent Resources Law Group and founded the affiliated Fund for a Better Future and Shared Ascent Fund. He previously served as undersecretary for the State of California, general counsel for World Wildlife Fund, and deputy city attorney in Los Angeles. Michael's friends and colleagues joined the RLF board to endow a prestigious Bren School program in his honor.

"Here's a man who has spent his life conserving land and water resources in California and all over the world," said Jeanne Sedgwick, RLF board vice chair and former director of the Conservation and Science Program at the David and Lucile Packard Foundation. "Michael chaired at least \$8 billion in California bond acts that conserve parks and water for underserved communities. I thought: we need to do more to honor his extraordinary career than just give him a gold watch."

Because so much of Michael's work had been focused on advancing social equity, a program that trained diverse environmental leaders was the perfect fit.

"I'm honored and privileged," said Michael. "A focus on underserved students is so important for those individuals and for the future of progress on the environment and our society."

The Michael Mantell Fellowship pairs promising undergraduates with graduate student mentors. The student teams intern together at a Bren School partner organization or participate in fieldwork. In 2022, 11 fellows worked with partners including the Ojai Land Conservancy, Ocean Defenders Alliance, and Audubon California. Graduate fellows receive training in leadership and mentorship, and undergraduate fellows participate in a professional development series.

Cristina Mancilla is a Mantell Fellow and a second-year master's student at the Bren School. The fellowship helped her travel to La Paz, Mexico, with Emma Vega, a freshman accounting and economics major, Promise Scholar, and first-generation college student. Cristina and Emma lived and worked together while building trust with local oyster aquaculture fishermen. Through these relationships, Cristina learned that there can be a disconnect between conservation implementation and what communities need.



"I saw how unsustainable outside conservation projects could be to some communities, and I only could have learned this by witnessing it in person. This experience was formative in shaping how I want to apply what I'm learning. Through this fellowship, supporters have created relationships among people who otherwise would never have met, and I'm grateful for that experience," said Cristina.

At the first Mantell Symposium this fall, interns will participate as panel members and present posters during the reception to share the results of their summer projects. The symposium will feature a keynote speaker and inspiring lectures from global leaders.

"Michael and I shared a close working relationship on the RLF board, and I have the utmost respect for his enormously impactful work in conservation and environmental justice," said Dean Steve Gaines. "The Mantell Fellowship and Symposium will continue his legacy by training diverse new environmental leaders to follow in his footsteps. On behalf of the Bren School, I am so grateful for the community that has supported this program."

"I hope this program helps young people feel good about their experience," said Michael. "I'm excited that we have a whole new generation of people from diverse communities pursuing environmental science and protecting the planet."



Good Company

Producer Richard Norton donates extensive musical theater collection to campus

Growing up in Boston in the 1960s, Richard C. Norton was singularly fortunate to see new musicals of the 1960s and 1970s before they arrived on Broadway. Early works by John Kander and Fred Ebb, Harold Prince, Michael Bennett, and Stephen Sondheim, among others, encouraged his interest in theater. He began collecting original cast albums, books, sheet music, and ephemera like playbills and posters. Richard has donated his now expansive collection to UC Santa Barbara, elevating the prestige and research potential of the UCSB Library Performing Arts Collection.

“My fascination with musical theater ran counter to my peers’ interest in rock ‘n’ roll,” lamented Richard. “In hindsight, I rebelled against the rebels!”

Richard is a self-taught musical theater historian. He worked for Theatre Now, the largest Broadway manager in the early 1980s, then dabbled in producing and investing. Curious and methodical by nature, he wrote the three-volume and nearly 3,000-page “Chronology of American Musical Theatre,” published by the Oxford University Press. His collection includes approximately 35,000 discs, 800 unpublished typescripts, 150,000 programs and playbills, 35,000 pieces of sheet music, and 2,000 reference books, all representing regional, national, and international musical productions.

The UC Santa Barbara Library’s Performing Arts Collection contains over 300,000 historical sound recordings and over 150 archival collections containing manuscripts, letters, photographs, scrapbooks, artwork, and other primary source documents that document and support research in the performing arts.

“I’m increasingly aware that materials for newer musicals can be found very easily online,” said Richard. “Much of what I am donating to UC Santa Barbara cannot be easily found on the internet — a problem I’m familiar with as I research. I like to think that I’m adding to the available information base for scholars in the future.”

Private collectors seek mutual understanding when looking for a home for their collections. Richard felt that kinship with curator David Seubert and other library staff as he explained how he shapes and references his collection, and how he hopes scholars will be able to use it.

“Richard’s collection is one of the finest of its kind and puts UC Santa Barbara on par with the likes of the Harvard Theater Collection of the New York Public Library as a repository of primary source material documenting American musical theater history. Working with Richard on bringing the collection to UCSB has been a great pleasure, as Richard not only understands the significance of his archive, but also the needs of the institution in preserving and making the collection accessible,” said Seubert.

Richard describes his library as a working collection, the size and complexity of which lends itself to research and serendipitous discovery. When working on any project, he starts with his own collection before turning to outside sources.

“It’s going to be interesting to see how UC Santa Barbara makes its collections available to future scholars,” said Richard. “Will they be researching at home on their computers? I have no idea, but I’d like to be around to find out.”





Black Thinking and Culture

Department of Black Studies student scholarships made possible by Otieno Okatch '92

Otieno Okatch '92 is the president and CEO of PALS, Inc., a behavior management day services provider in Southern and Central Coast California. He serves on the Division of Social Sciences Dean's Cabinet and has been a longtime supporter of UC Santa Barbara. In honor of his grandmother, who passed in 2021, Otieno has established the Mable Lola Brown Fuller Endowment to support student scholarships in the Department of Black Studies.

As a student, Otieno was on the surfing team and participated in UC Santa Barbara's Educational Opportunity Program.

"Whether you were a sports star or a nuclear engineer, the chance for all of us from diverse backgrounds to come together was really cool," said Otieno.

Mable Lola Brown Fuller was born in 1925, in a small town a wagon ride from Muskogee. It was one of the small Black towns that sprung up in Oklahoma after the Civil War. Her family lived in a one-room house and farmed their acre of land. Muskogee was just 52 miles away from the site of the 1921 Tulsa Massacre.

"I saw in her a resolve to keep moving, and I admired that aspect of her character," said Otieno.

Otieno is the biracial son of a Kenyan father and white mother. After his father passed when Otieno was young, Mable entered his life as his stepfather's mother.

"Having a white mother, grandma Mable was the first Black woman that I knew who taught me how a Black woman moves and thinks and hurts. The experience of having Mable and her son in my life — watching her use the hot comb on my little sister — gave me tremendous benefits. I want to acknowledge those parts of me that are not from me, per se, but are things that I was quite fortunate to receive. That's what the endowment is to me: honoring the people who came before me," said Otieno.

When Otieno thinks about giving back, he remembers a lecture from one of his very first professors at UC Santa Barbara. Professor Applebaum asked the class how an

individual could maximize their chances for success. The answer? By choosing one's parents. Otieno is grateful for positive influences in his life: his parents, who ran a model group home from their house, and his indomitable grandmother, who still worked at a Montessori school at age 92.

"The Department of Black Studies is extremely grateful to Mr. Otieno Okatch for his continued support as a donor as well as his intellectual and social interests in Black studies," said Ingrid Banks, former department chair. "In supporting the Department of Black Studies through the Mable Lola Brown Fuller Endowment, Mr. Okatch's commitment recognizes the important work that we do. Given the heightened attention to state-sanctioned violence in policing against Black people in our nation, there is a way in which it is now "trendy" to declare "Black Lives Matter" or pay attention to centuries-long oppression against people of African descent.

"As a professor of Black studies, I welcome attention that will assist in dismantling systemic anti-Blackness in all facets of our society, but in Black studies, we have been making that declaration for centuries. Mr. Okatch has continuously supported Black studies, and therefore Black lives, well before the tragic deaths of Ahmaud Arbery, Breonna Taylor, George Floyd, and many others. It illustrates his ongoing commitment to giving back and assisting the Department of Black Studies in doing the important work that we do, especially in teaching and mentoring students."

Otieno wants to support not just individual students but also the ideas and imperatives that emanate from Black thinking and Black culture.

"The end goal is to have people knowing more, feeling more in terms of the possibilities of who we can be. Through that exposure, students will be better contributors to society," said Otieno. "Through this endowment and other people's work, I'm hoping that we can expand people's consciousness and get some better decision-making for our world."



Understanding Buddhism

New chair established by José Cabezón, leading scholar in Tibetan Buddhism

Dr. José Cabezón is the inaugural XIVth Dalai Lama Professor of Tibetan Buddhism and Cultural Studies at UC Santa Barbara, a position supported by collective community gifts to establish this endowed chair over 20 years ago. Now nearing retirement after 22 years on campus, Cabezón hopes to continue strengthening the study of Buddhism after his departure. He is creating the José Cabezón Endowed Chair in South Asian Buddhism through a charitable remainder trust, joining UC Santa Barbara's Legacy Circle.

"The fact that my chair was funded by the local community made me realize the power of philanthropy to contribute to the mission of the university," said Cabezón. "It has always been in my mind whether I might be able to do something like that."

Since its founding in 1964, UC Santa Barbara's Department of Religious Studies has taught students to think, write, and speak about religions — rituals, traditions, texts, and experiences — in deeply informed and critical ways. UC Santa Barbara has the largest religious studies department in the University of California system, and one of the largest departments in the United States solely dedicated to the secular study of religion. The department is widely recognized as one of the best in the nation, with Buddhist studies as one of its strengths.

"I thought, what can I do to ensure that UC Santa Barbara continues to be at the forefront of Buddhist



studies? That led me to endowing a chair in one of the areas that currently doesn't have an endowed chair: South Asian Buddhism. By creating this chair, my hope was that support could also go to graduate students working in that area," said Cabezón.

Early in his studies, Cabezón lived for six years with Tibetan refugees in India at the Sera Je Monastic University. In the monastery, Cabezón was immersed in the traditional program of studies and became fluent in the Tibetan language. He was asked to serve as the Spanish translator for His Holiness the XIV Dalai Lama, translating for him from Tibetan to Spanish and English. These experiences enhanced his ability to work with traditional scholars on the classical texts of Buddhism, often written in archaic Tibetan and Sanskrit.

The study of the Buddhist world is geographically divided into three areas. In this context, South Asia includes India, Pakistan, Nepal, and Sri Lanka. India is the cradle of Buddhism despite its practice fading in the 13th century.

The doctrines, rituals, and art of ancient and medieval India are the basis for all forms of Buddhism in Asia.

"It's hard to imagine a Buddhist studies program without someone whose expertise is in India or South Asia," said Cabezón. "I want this chair to serve as an anchor for the UC Santa Barbara Buddhist studies program, grounding the study of Buddhism in the study of South Asia and the study of Sanskrit."

Cabezón's gift will establish the third endowed chair in Asian religions in the department. The Bhagvan Vimalnath Endowed Chair in Jain Studies was established in 2020. Dr. Fabio Rambelli, department chair and also a specialist in Japanese Buddhism, holds the International Shinto Foundation Chair in Shinto Studies.

"Professor Cabezón's decision to establish an endowed chair in South Asian Buddhist studies is another expression of his vision, leadership, and commitment to scholarship," said Rambelli. "Keeping alive the study of the classics of Buddhism will be crucial for the continuation and development of Buddhist studies as a whole well beyond South Asia. And thanks to Professor Cabezón's visionary gift, the Department of Religious Studies will continue to play its role as a world-class center for the academic study of Buddhism in its various forms and ramifications and from multiple methodological perspectives."

"Religion is a major force in the world. It's one of the most powerful motivations that drives people to act, and it has implications to many areas of human life. Students have an ongoing interest in the humanities, the perennial big questions that confront human beings. It's hard to think that a highly educated person today wouldn't have at least some background in the study of religion, including Buddhism," said Cabezón.

Cabezón has already established a campus legacy through his decades of teaching and research. Now, through his estate gift, his legacy will continue to support the Department of Religious Studies far into the future. Over the last several decades, the forces of globalization have dramatically changed the religious landscapes of our state, the nation, and the world. The academic study of religion has never been more important.



Endowments & Recipients

Endowed Chairs

Endowed chairs honor exceptional faculty members for their contributions to academia and are crucial in sustaining UC Santa Barbara’s excellence. The following benefactors, by establishing endowed chairs in various areas, have made a permanent investment in the future of UC Santa Barbara.

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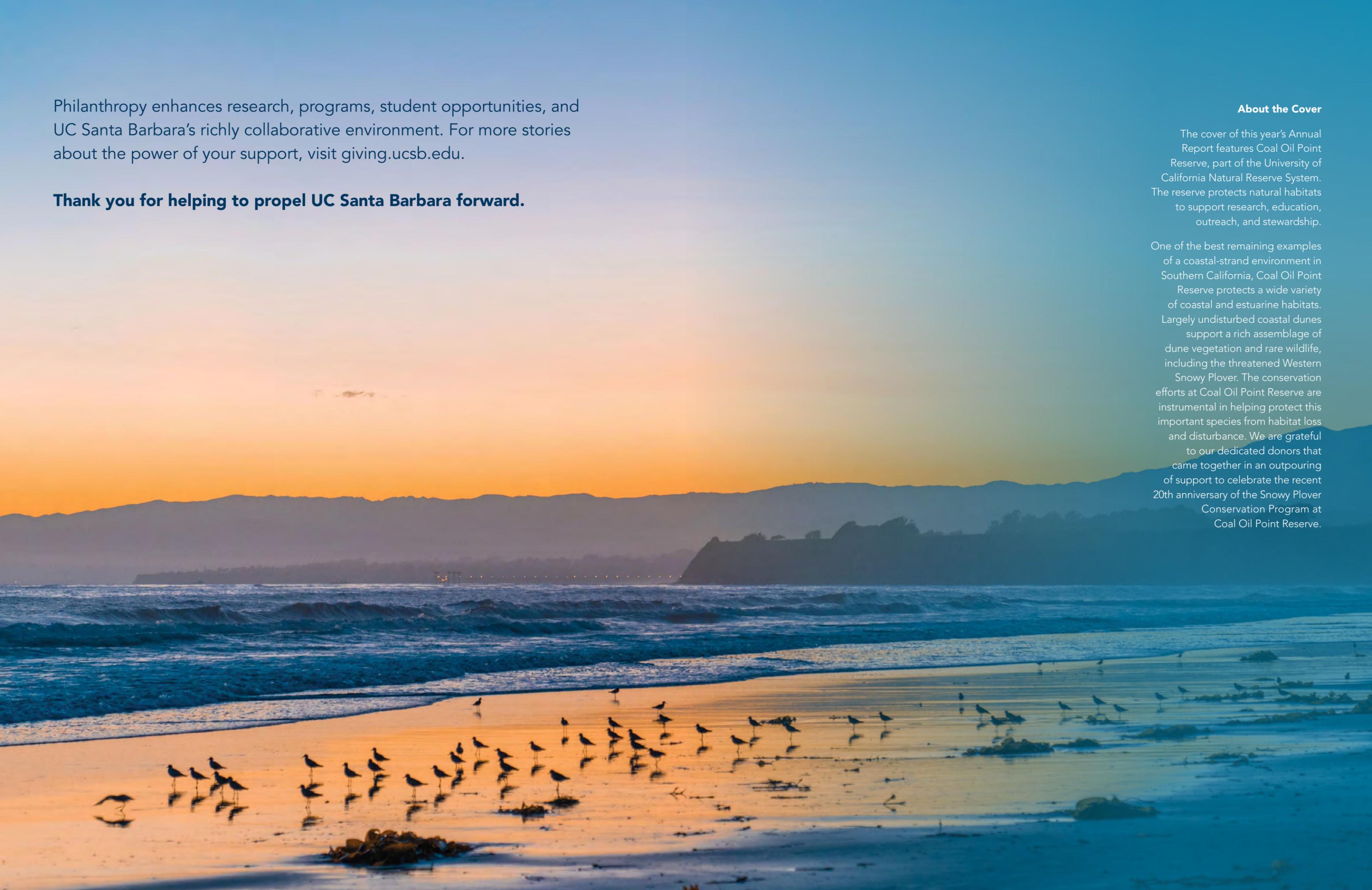
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Thank you for helping to propel UC Santa Barbara forward.

About the Cover

The cover of this year's Annual Report features Coal Oil Point Reserve, part of the University of California Natural Reserve System. The reserve protects natural habitats to support research, education, outreach, and stewardship.

One of the best remaining examples of a coastal-strand environment in Southern California, Coal Oil Point Reserve protects a wide variety of coastal and estuarine habitats. Largely undisturbed coastal dunes support a rich assemblage of dune vegetation and rare wildlife, including the threatened Western Snowy Plover. The conservation efforts at Coal Oil Point Reserve are instrumental in helping protect this important species from habitat loss and disturbance. We are grateful to our dedicated donors that came together in an outpouring of support to celebrate the recent 20th anniversary of the Snowy Plover Conservation Program at Coal Oil Point Reserve.

