

Power of the Collective

ANNUAL REPORT OF PRIVATE GIVING
FOR THE YEAR ENDING JUNE 30, 2017



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Dear Friends,

At UC Santa Barbara, **the power of our collective begins with you.**

We want to thank our trustees, alumni, faculty, staff, supporters and friends for your immense generosity and vision, which not only help to ensure our continued success, but also propel us toward ever greater heights of excellence.

For the third year in a row, our donors have helped UC Santa Barbara reach or surpass \$100 million in annual private giving, donating \$100 million in 2017. Since 2011, yearly donations to our campus have more than doubled because of your philanthropic support. This sustained generosity allows us to develop new programs; foster groundbreaking research; bolster facilities; and recruit, retain and nurture faculty, students and staff — our greatest resources.

With your guidance and transformative support, we have also seen since 2011 an outstanding 50-percent growth to our endowment, from \$211 million to \$320 million. Leadership gifts of \$1 million or more have become the hallmark of philanthropy to UC Santa Barbara, accounting for \$50 million in 2017 alone.

Donations of all sizes help advance the mission of our great university. Individual gifts of less than \$10,000 accounted for nearly 95% of the total number of commitments received in 2017. At every level, your gifts support a variety of university priorities, from undergraduate scholarships and graduate student fellowships to programs and departments across the disciplines. We are honored by such generosity and by our donors' confidence that UC Santa Barbara is a wise and worthy investment.

Our philanthropic ambassadors include growing numbers of alumni, who represented almost half of all donations this year. Across our campus, current students, as well as faculty and staff, also are engaged in philanthropy and spreading awareness of the critical difference it makes for our university. International donations are also on the rise, signifying the growing strength of our community across the globe.

At UC Santa Barbara, the power of our collective — our campus community of students, faculty and staff, and our extended network of advocates around the world — lies in you. You are all invaluable sources of inspiration and strength for our university.

Thank you for your enthusiastic partnership and tireless efforts on behalf of our great institution.

Henry T. Yang, Chancellor
UC Santa Barbara

Lady Leslie Ridley-Tree H'12, Chair
UC Santa Barbara Foundation



No one person
can create the kind
of change we're
seeking to make;
it has to be done
through community.

Power of the Collective

At UC Santa Barbara, we celebrate our family of supporters, no matter what level of gift they've made. We know that change happens not in isolation but through community; it happens when thousands of people contribute to a shared cause, resulting in tangible outcomes.

Our university is powered by cumulative generosity and by those who care.
This is the power of the collective.





Collective Visioning

Recognizing Extraordinary Leadership

UC Santa Barbara Foundation Officers 2016-2017

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Santa Barbara, CA

Chair-Elect

Richard Breaux '67
San Mateo, CA

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Los Angeles, CA

Vice Chair – Investments & Treasurer

John Arnhold '75
New York, NY

Vice Chair – Development

Karen Bedrosian Coyne '91
Los Angeles, CA

Vice Chair – Donor Relations

Paula Bruice
Goleta, CA

Secretary

Edward E. Birch H'95
Santa Barbara, CA

Executive Director

Beverly J. Colgate
Santa Barbara, CA

Chief Financial Officer

Eric J. Sonquist
Santa Barbara, CA

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Ann Jensen Adams	Marc Grossman '73
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Gary E. Erickson '63	Duncan A. Mellichamp H'09
Scott Frank '82	Steven C. Mendell '63
Elizabeth A. Gabler '77	Kristen J. Nesbit '02
Frederick W. Gluck	Louise Pahl '77

Alex Pananides H'06
Ceil Pulitzer
Diana Raab
Lady Leslie Ridley-Tree H'12
Richard K.N. Ryu
Jean K. Schuyler H'13
Mark J. Schwartz '84
Kenneth P. Slaughter '79
Eric J. Sonquist
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Fredric E. Steck
Michael P. Stewart '91
Susan Tai '74
James S. Taylor
George Thurlow '73
Kent Vining '70
Claudia L. Webster '75
Betty Elings Wells H'10
Howard J. Wenger '82
Philip H. White '84
Bruce G. Wilcox '77
Gary L. Wilcox '69,'72
Marie J. Williams '89
Richard A. Williams '59
Travis Wilson '02
Susan Worster '70
Jeff Worthe, Jr. '89
Henry T. Yang H'01

In Memoriam:
Michael Towbes H'11

Regional Leadership Committees

BAY AREA COMMITTEE CHAIRS

Scott Draper '87
Ralph Garcia, Jr. '83

BAY AREA COMMITTEE

Mark Bertelsen '66
Ian Blue '10
Sandi Bragar '93
Richard (Dick) Breaux '67
Bill Dinsmore '68
Janice Jagelski '87
Jeff Kragel '04
Jack Krouskup '71
Renee Welze Livingston '82
Louise Pahl '77
Ron Rubenstein '66

ORANGE COUNTY COMMITTEE CHAIRS

John Dobrott
Eric Fults '87

ORANGE COUNTY COMMITTEE

Marc Ackerman '94
Chris Fletcher '77
Richard A. Gadbois III '79
Dennis Ghan '74
Lisa Hartung '98
Casey Sbicca '07
Ralph J. Simmonds '78
Bill Thormahlen '77

NEW YORK COMMITTEE CHAIR

John Arnhold '75

NEW YORK COMMITTEE

Stephanie Brower '09
Tim Coleman '76
Michael Coyle '88
Josh Elliott '93
Scott Frank '82
Eva Haller
Dr. R. Michael Koch '89
Bruce G. Wilcox '77

LOS ANGELES COMMITTEE CHAIR

Joel Raznick '81

LOS ANGELES COMMITTEE

David Adishian '89
Art Auerbach '87
Ryan Barncastle '01
Andy Graham '06
Robert A. Grantham '75
Rob Jupille '89
Jamie McCrary '90
Steve Savitsky '87
Katie Woods

SAN DIEGO COMMITTEE CHAIRS

Steve Mendell '63
Phil White '84

SAN DIEGO COMMITTEE

Gary E. Erickson '63
Mark Foletta '82
Drew Hutton '83
Dana L. King '77
Eliot '00 and Stephanie '01 Peters
AnnKatrin Petersen

WASHINGTON D.C. COMMITTEE CHAIRS

Jennifer Pharaoh '82
Marie Williams '89

WASHINGTON D.C. COMMITTEE

Paul Boyle '84
Gwen Brown '71
Rose Cohen '87
Marc Grossman '73
Karen Irish '89
Damon Jones '93
Grace Lee '94
Phil Spector '72
Paul Sweet '69
Linda Ulrich '83

Generosity Made Visible

The power of the collective shines through digital platforms

Dear UCSB Supporters,

As Associate Vice Chancellor for Development, it is an honor to ensure that our community is well-connected through information, engagement and partnership with the campus. At UC Santa Barbara, we seek to make these connections not only as an institution but as a collective involving many stakeholders. Indeed, our supporters are the heartbeat of this university: they exchange stories, serve as ambassadors, support those programs and people that make up our framework and most of all share in the enthusiasm that pulsates throughout our global Gaucho network.

Like many of you, I am plugged into email and social media channels on a daily basis. It is the way we communicate today, and it offers exciting challenges and opportunities, and opens up new territory to seek connections. Our Development team would be remiss if we did not participate in these platforms and leverage them for the purpose of promoting philanthropy.

So our proposition was simple: why not use digital communications to create those connections that benefit people in our community?

Linking people in the digital space offers tremendous reassurance: it reveals a unique generosity so characteristic of Gauchos, and enhances a new community that is digitally present and waiting. Constantly, I am delighted by the stories shared on UCSB's Facebook and Twitter pages, and on our philanthropy website, giving.ucsb.edu. We've witnessed tremendous growth in Gaucho Social, UCSB's digital ambassador program, and ongoing momentum with GauchoBoost, our crowdfunding platform. This serves as a testament to the greater potential the campus can access through digital outreach.

No one person can create the kind of change we're seeking to make; it has to be done through community.

Thank you for contributing to UCSB, and thank you for being part of the collective.

With gratitude,

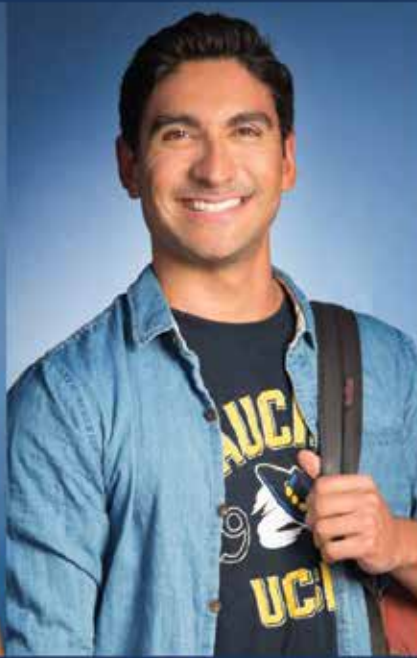


Beverly J. Colgate

Associate Vice Chancellor, Development
Executive Director, UC Santa Barbara Foundation



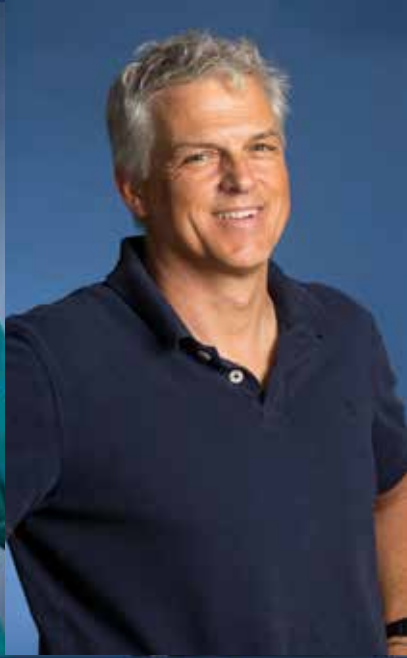
STUDENTS



COMMUNITY



RESEARCH



EDUCATION





Donations of all sizes help advance the mission of our great university.

Financial Highlights

Continuing to Grow

Financial highlights from 2016-2017

BY SOURCE

\$100.1
MILLION

Individuals	\$46.8 M
Foundations	\$29.5 M
Corporations	\$16.0 M
Other	\$7.8 M



\$24.7M Alumni



\$18.7M Friends



\$2.2M Parents / Grandparents

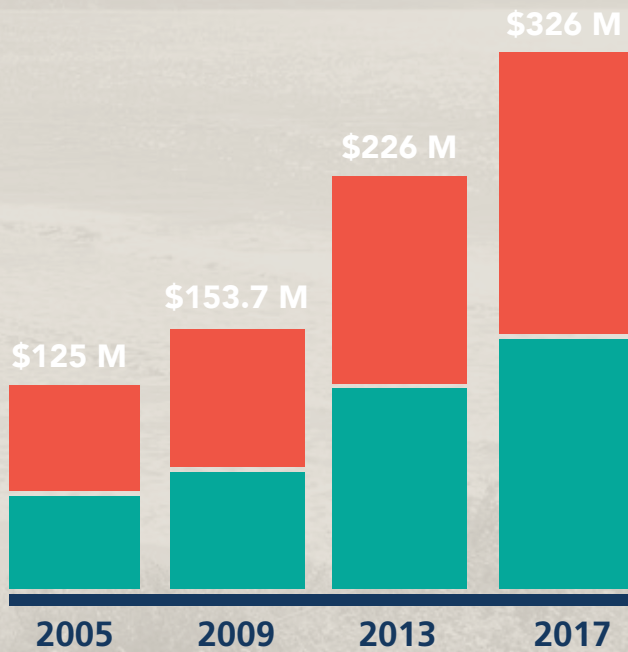


\$1.2M Faculty/Staff

BY PURPOSE



Research	\$37.3 M
Department Support	\$37.2 M
Student Support	\$14.9 M
Capital Projects	\$6.4 M
Instruction	\$3.1 M
Unrestricted	\$1.2 M



UC SANTA BARBARA FOUNDATION
UC REGENTS

ENDOWMENT TOTALS



How could we,
as members of
the community,
not continue to
do our part?

Collective Giving

A Community for Culture

Arts & Lectures celebrates the conclusion of its comprehensive fundraising effort thanks to the support of many



TO SUPPORT

Fund for Programmatic Excellence, which provides flexible funds to ensure programming of the highest quality and relevance

Education and Outreach Fund, which supports education programs in regional K-12 schools and Central Coast communities, and free community programs for all

Commissioning of New Work Fund, which aids in the development and creation of new work by performing artists



GENEROSITY FROM

- Arts & Lectures Campaign Council including founding co-chairs Sara Miller McCune H'05 and Dan Burnham, and current co-chairs Kath Lavidge and Rich Janssen
- Many UCSB Foundation Trustees, including those who also serve on the A&L Council: Barrie Bergman, Marcy Carsey H'04, Lady Leslie Ridley-Tree H'12, and Fredric E. Steck '67
- More than 500 community members, giving at all levels

Santa Barbara is known for its beaches and sunsets — a true delight for any visitor or resident of this coastal town. But beyond the vistas is a hidden treasure that people are surprised to discover: a world-class Arts & Lectures program that's based out of UC Santa Barbara. It's an engine of inspiration, and it's delivered straight to campus and the community.

"As UCSB students, my friends and I get to enjoy inspiring works of art and interact with world leaders in our classrooms," says Mindy Nguyen '18.

"I love how A&L brings events that we can relate to as students," adds Vanessa Flores '18, "and at prices that allow us to see artists we couldn't otherwise afford."

Nguyen and Flores represent UCSB's student population, who vote — time and time again — to support Arts & Lectures through modest quarterly fees. Their collective voice remains a powerful one, and confirms students' thirst for cultural programming and intellectual connection. A&L's programming is so extensive that it ranks among the top university-based programs in the nation. The organization attracts luminaries who not only perform but greatly impact students' experiences by participating in classroom sessions, informal conversations and open rehearsals.

In 2012, A&L launched its campaign with twofold intention: sustain programming by ramping up support

for current operations, and establish endowments that would allow A&L to continue serving the community in the years to come. Key to the completion of the campaign was to launch the A&L endowments with \$10M in giving.

"The students...[help] maintain this incredible treasure for our community and our campus," reflects A&L founding co-chair Sara Miller McCune H'05. "Well, how could we, as members of the community, not continue to do our part?"

Thanks to the hard work of the A&L Council and the generosity of many donors, A&L announced the completion of its campaign in November 2016.



RESULTS AT A GLANCE

ARTS & LECTURES
\$30M raised including
\$10M for endowments



Interlinking Resources to Interlink the World

UCSB philanthropists endow three computer science chairs through pooled contributions

Just when you thought computers and brains were battling for sovereignty, it turns out they have plenty of chances to work together.

“The whole software engineering process is very human,” says John Gerngross MS '82, electrical engineering alumnus. “It requires creativity, discipline and attention to detail.”

“Computer science is so attractive to me because it offers a new way to organize information,” adds Hongjun Zhu, who holds a doctorate in computer science from UC Santa Barbara.

“Computing has pervaded every discipline, from farming to medicine,” observes Tayloe Stansbury, parent to two Gauchos. “Demand for computer science education continues to grow, both for non-majors and majors.”

So why did these philanthropists and their spouses choose to invest in UCSB's computer science department?

“Software runs the world when you get right down to it,” says Gerngross, who recently joined the UC Santa Barbara Foundation Board of Trustees. “I'd love to see the computer science department become one of the strongest departments on the planet.”

“At UCSB, like many schools, computer science [faculty] and teaching assistants

have not grown in numbers sufficiently to meet demand,” observes Stansbury, who is joined by wife Cindy. Their passion for computer science began with their mothers (who both taught computer science) and spread to the Stansburys' Gauchos (two of their four children study computer science at UCSB). “The thing that will expand computer science education access fastest is teaching assistants and junior faculty,” says Stansbury.

Zhu agrees: “Faculty is very important for the department. Having a strong and well-connected department is really what makes the experience at UCSB amazing.”

With the interlinked terrain of cloud computing and social media, it's no wonder UCSB's investors decided it was time to connect: it was time to collectively contribute rather than go it alone. Together, seven philanthropists launched a venture to endow three chairs in computer science. Three couples made significant contributions to establish three chairs, and one anonymous donor matched those funds to permanently endow them. It's the kind of ingenuity one would expect from UCSB's engineering community.

Zhu remembers the moment when she and husband Jing Wang MS '98 realized they could “actually make this happen!” Their excitement mirrored that of Gerngross and his wife, Cheryl,

who cite the matching gift as the impetus to “bump [them] over the line to commit.” Similarly, the Stansburys said the matching gift made their decision a “no-brainer!” It was instant understanding for all of them: this was the impact they could make by coming together.

“I feel like computer science has become more and more something that everyone needs to learn,” presses Zhu. “We are doing a lot of things that could change the world.”

The global implications of computer science cannot be underestimated; it is the motivating factor for many of these donors and affirms the connection between computers and human beings.

“Memorializing my parents was important to me,” says Gerngross, who named the chair after his parents, John and Eileen. “My father had a Ph.D. in electrical engineering; my mother had a degree in chemistry and worked on the Manhattan Project. I wish I had done it sooner so that they could both be here to see it.”

Gerngross's remark adds the human touch, reminding us that — ultimately — computer science has never been more personal for these donors.



JOHN AND EILEEN GERNGROSS CHAIR IN COMPUTER SCIENCE

Established by John Gerngross MS '82, Cheryl Gerngross, and anonymous donor

STANSBURY CHAIR IN COMPUTER SCIENCE

Established by UCSB parents Tayloe and Cynthia Stansbury, and anonymous donor

COMPUTER SCIENCE CHAIR (in development)

Seed funding from Dr. Hongjun Zhu '03, Jing Wang MS '98, and anonymous donor

Collective Gratitude

Students celebrate the spirit of gratitude through words and actions

“THANK YOU.” We say it, we write it, we feel it — but do we ever celebrate it? In fact, have we ever devoted one day to explore the meaning behind the words, and to cherish the experience of pure gratitude? Students at UC Santa Barbara decided to do just that.

In a joint effort between UCSB’s Annual Fund and the student organization UCSB First, Gauchos took two days to perfect the art of the “Thank you.” They selected two occasions on which to leverage their efforts: National Philanthropy Day (a day to celebrate “the love of humankind”) and the Gaucho Gratitude Project, a campuswide event managed by UCSB First.

“Everything donors do should feel worthwhile,” advises Emily Day ‘18, co-chair of UCSB First. “They are part of something that makes a student’s life better.”

Day oversees one of the fastest growing student organizations on campus, a 30-person entity focused on raising awareness about the importance of philanthropy. Gratitude, she says, is a big part of the process: “It’s important to acknowledge donors’ time and generosity, and to create a positive experience for them. If their experience is a good one, they are more likely to stay engaged.”

This year, UCSB First witnessed record-breaking attendance for National Philanthropy Day and the Gaucho Gratitude Project. Students campuswide were energized by sentiments of gratitude and were inspired to put a fresh spin on traditional models. Instead of organized phonathons to solicit money, for example, students called first-time donors to say “Thank you,” and, in addition to handwritten thank-you cards, students produced homemade thank-you videos. In fact, the viral hashtag #gauchosgiveback confirmed what most students know to be true: philanthropy and gratitude at UCSB are on the rise.

“UCSB is such a strong and happy environment,” reflects Day. “If I were a donor and I were talking to these students, I think I would recognize that in them. They’re working hard but are still very supportive.”

Thanks to organizations like UCSB First, and the advent of social media and Give Day, Gauchos are connecting like never before. It’s allowed the community to share experiences and to educate each other on the value of private philanthropy. Indeed, “Thank you” is a phrase that never gets old for this new generation of Gauchos.



Today we are celebrating
the generosity of our supporters
& I wanted to personally
thank you for your gift this
year. Welcome to our
exceptional! I am a donor
community! I have had such an amazing
prebiology major here and
I have year experience
resources and op
are endless to
tutoring
groups.
have m
impact
or



“

Time at UCSB really shapes the way we take on the rest of our lives.

Alumni Giving

'Elemental Education' Inspires Extraordinary Giving

Spotlight on Dr. Bruce '71 and Susan '70 Worster

If you trace the history of gold, you'll discover it was revered by many cultures across almost every continent. Its cosmic origins are still a mystery but the symbolism of gold endures: it is the emblem of the extraordinary. It's no wonder, then, that Dr. Bruce '71 and Susan '70 Worster are among UC Santa Barbara's Gold Circle Society members — their generosity and hard-working ethos render them as rare as this precious metal.

Together, the Worsters' investments have broadly impacted the university. In 2000, they established The Worster Endowed Chair in Experimental Physics and in 2004, they endowed the Susan and Bruce Worster Dean of Science Chair. They also support women in engineering and the sciences; students studying physics and ecology, evolution and marine biology (EEMB); and Arts & Lectures. Science, in particular, holds a special place in Susan's heart:

"I went with what I loved," says Susan, who majored in environmental biology. "[Back then], I washed a lot of test tubes," she laughs.

Bruce shares a love of science with his wife, and says the couple's interests have broadened over time. They enjoy flying airplanes, spending time with family, collecting photography and working on their new home in Santa Barbara. This complements the Worsters' increased engagement with UCSB, which has expanded into

substantial leadership roles: Susan is a UCSB Foundation Trustee and the couple serves on the Dean of Science Cabinet.

"What impresses me most about [the Worsters]," says Dean of Science Pierre Wiltzius, "is their enthusiasm and dedication to UC Santa Barbara as a thriving community of scholars. More than just trusted advisors, they are gracious and generous hosts whose unwavering commitment to science education has truly made an indelible impact on this campus."

That impact is a big one, as Wiltzius can attest. He is holder of the Susan and Bruce Worster Dean of Science chair, supplied with annual unrestricted funds from the Worsters. This allows him to address the areas of greatest need within the division of sciences. Indeed, the Worsters' generosity is made visible by their volunteerism and contributions. "The give-back mentality is very enriching for us," reflects Susan.

"It's an obligation in our minds to give back," adds Bruce. "We both point to our successes at UCSB. Our education is elemental to us."

"Elemental" is one way to describe the Worsters' education. Bruce holds a BS from Harvey Mudd College, an MBA from Santa Clara University and a physics doctorate from UCSB. Susan graduated with a bachelor of science degree from UCSB, then went on to pursue her master's degree in business

administration — something she accomplished while raising their children and taking night courses.

Brian and Sara, the Worster children, also share a love of learning with their parents. They graduated from Occidental College and Wellesley College, respectively. Indeed, the Worsters have transformed higher education into a veritable pastime — and its value cannot be overlooked.

"In my generation, high school counselors advised [women] to become either a nurse, a secretary or a school teacher," says Susan. This confounded her sense of opportunity, especially having grown up with five younger brothers. After all, "if they could do it, [she] could do it!"

Susan's academic ascent saw fewer women at the top, and this deeply impacted her sense of equality. She witnessed the struggle women had to endure. Consequently the Worsters feel passionately about supporting women in the sciences. "It's nice to see women encourage other women," says Susan.

Not surprisingly, the Worsters keep themselves busy in Santa Barbara. Their intelligence and kindness make them a delightful pair, and they remain at the forefront of UCSB leadership. Never ones to laze about, the Worsters exemplify all that is gold.



THE GOLD CIRCLE SOCIETY

The Gold Circle Society is UC Santa Barbara's premiere recognition society, honoring philanthropists who have cumulatively invested more than \$1,000,000 in this institution.

'Quant' Alumnus Supports Something Personal

Trustee Blair Hull '65 advances social justice through UCSB's feminist studies

Blair Hull '65 is a principled man. Merging idealism with pure pragmatism, he employs a systematic approach to his financial decision-making. The self-proclaimed "quant" (read: quantitative analyst) gives thoughtful consideration to all of his investments, including the one he made in UC Santa Barbara.

"I could have given financial support to a variety of institutions in my field of quantitative finance," said Hull, the founder and chairman of Ketchum Trading, LLC, "but this project was more meaningful to me."

Hull is referring to the Hull Chair in Women's Studies (now feminist studies), which supports a UCSB faculty member working to advance the understanding of women, gender and social justice. Inspired by his late mother, Jean Matlock Hull, and his three daughters, the chair represents one of Hull's greatest concerns: the struggle for equality.

"My understanding of the need to level the playing fields started at an early age," said Hull in his 2016 UCSB Commencement address. "In the 1950s, my mother was one of few married women who worked outside the home. She worked for the California State Department of Employment, helping people get jobs. I saw the discrimination that she faced every day, not only in the workplace but at home. My father expected her to do all the cooking and housework in addition to holding down a full-time job. And it wasn't fair." Hull's three daughters also inspired his

desire to do more. His oldest daughter, Kristin, co-founded the Nia Community Fund with the goal of bringing impact investing to the public markets. His middle daughter, Megan, stepped forward in a class action lawsuit against Brown University in 1992. She played a large role and testified before Congress in 1995 about the university's discrimination against women in their intercollegiate athletics program and violating Title IX of the Education Amendments. She continues to fight for voter and redistricting rights throughout the U.S. Hull's youngest daughter, Courtney, who 10 years later played on the same Brown University volleyball team that would not have existed without her older sister's actions, is now engaged as a social entrepreneur and helping startups.

Fairness is the driving force behind Hull's philanthropy and also the research of Hull chairholder, Eileen Boris. As a feminist studies professor, Boris rejects limiting definitions and explores how feminist studies intersect with other disciplines. She also examines the "racialized gendered state," which describes identities as interwoven rather than separate.

"If women's studies is to be about all women" said Boris in 2001, "[then] it must realize that all women are not the same."

Today, Boris continues to serve as the appointed Hull chairholder (and the first women's studies chairholder in

the UC system); she admits it's a great honor and great responsibility. Boris uses payouts from the endowment to support her research and enhance the intellectual programming of the department; in fact, her work is sustained through the contributions of Hull, who chooses to give more each year to the endowed chair.

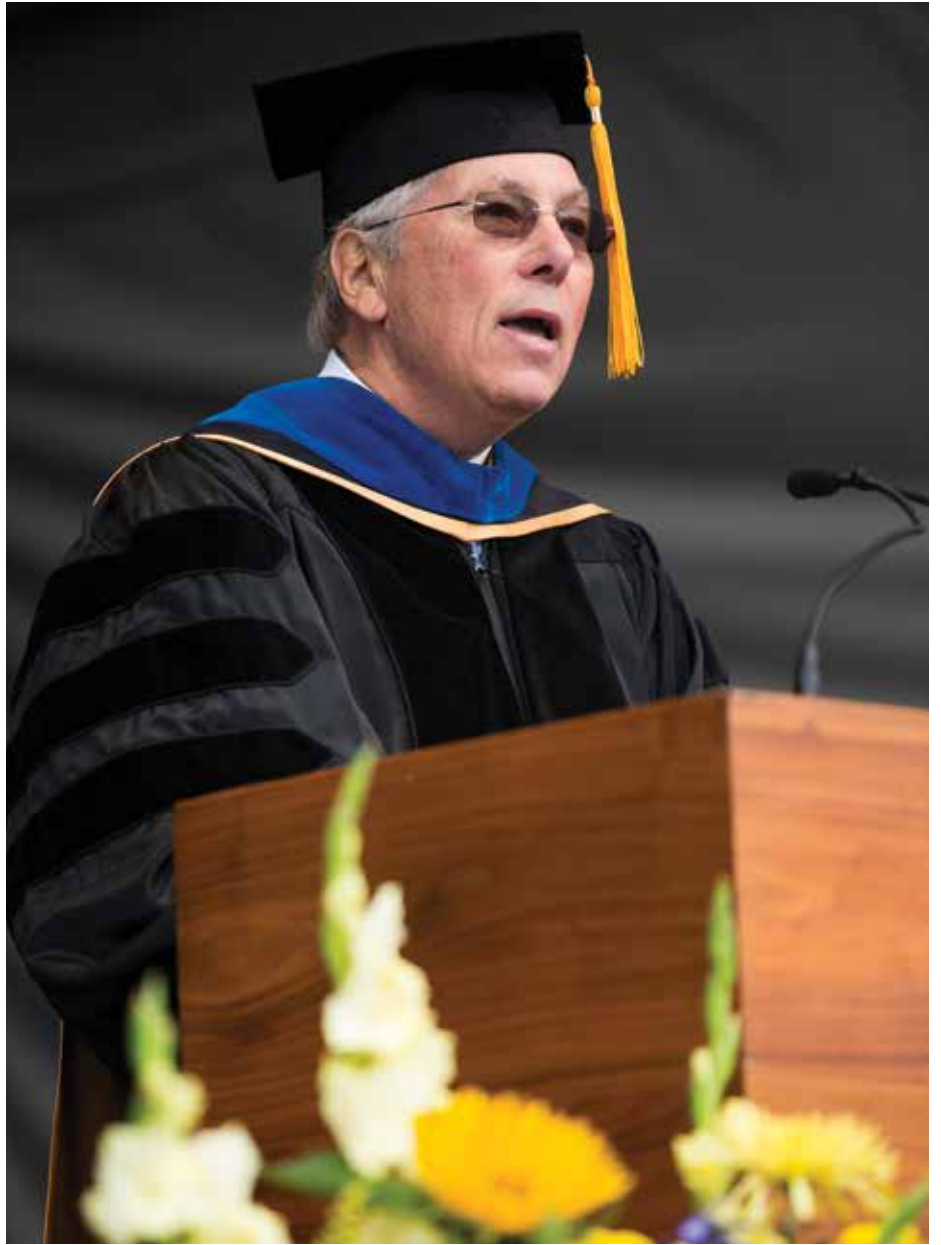
"Eileen is a very dynamic woman doing lots of things," observed Hull. "You have some fabulous women on the faculty."

Those women include feminist studies professor Leila J. Rupp, who also serves as the Interim Dean of Social Sciences. Rupp witnessed Hull's 2016 Commencement speech and called it "inspiring, moving, deeply personal, and also political in the best sense of the word." She asserted that "[no] one could have illustrated more powerfully the potential to change the world by confronting injustice."

The passion for social justice runs deep, motivating faculty like Rupp and Boris to educate students on inequities that pervade. Similarly, Hull charges the next generation of Gauchos to lead the way toward greater freedom and equality; he believes that "the world is crying out for their bold and fearless leadership."

"Maintain your belief in yourselves," Hull advised the Class of 2016, "and in the fact that you can create real, dramatic change."

Hull's life is a testament to that change: As a philanthropist, political activist and UC Santa Barbara Foundation Trustee, Hull is doing his part to fight for equality.



Gifting Grads

Alumni reflect on the importance of giving back

Daniel Ring always thought he'd become a mechanical engineer — until he took his first computer science class. He soon realized that he had a knack for the latter discipline, and was admirably competing with his talented peers. He switched majors and never looked back. It turned out to be one of his best decisions, Ring says.

At UCSB, Ring flourished. He received an education that prepared him for an array of real world experiences, including five-hour job interviews and collaborating with colleagues from diverse backgrounds. Ring's prowess eventually attracted the attention of Bloomberg — the global finance, media and tech company based in New York — where he landed a position as a software developer building applications for the company's mortgage services team.

The now-New Yorker donates every year to his alma mater because he "wants UCSB to succeed." Students and alumni alike benefit when UCSB thrives, Ring says. That's why his philanthropy to campus builds as his capacity to give grows. As he puts it, "Every little bit makes a difference."



DANIEL RING '10
Software Developer at Bloomberg



KATIE RECORDS '16
Event Manager at Bacara Resort and Spa

Katie Records wasn't a competitive swimmer in high school. She swam recreationally and preferred competitive Irish dancing to hours in the pool. That didn't stop UCSB's swimming coach from recruiting Records, however, when he recognized her natural talent. Records's recreational sport soon became a serious pursuit.

Her dive into swimming paid off, too. Records emerged a two-time Olympic trial qualifier and, in 2015, was voted Female Athlete of the Year by her peers. For those accomplishments

and more, Records attributes much credit to the invaluable support of her Living Scholars donors: Brian and Jan Escalera, and Beverly Colgate, UCSB's associate vice chancellor for development. Her benefactors provided personal support and assistance, and even attended many swim meets.

That's why Records says she gives to women's swimming — because she believes in supporting the community that supported her.

"It's important to start now because down the road, we become removed from [college] and have other ties that pull us away," says Records, who handles everything from receptions to multi-day weddings at the Bacara Resort and Spa.

"Time at UCSB really shapes the way we take on the rest of our lives. I definitely see my philanthropy growing over time."

Self-Expression

Two UCSB students on the critical role of philanthropy in their educational careers

“Growing up with a learning disability, seeing and dealing with the stigma behind it, has made me want to help others see that even though you may have a disability, you still have the capacity to achieve anything you want. Through the Lady Leslie Ridley-Tree Scholarship I was also able to truly recognize yes, you are smart. That makes a huge difference.

“Being able to also give that back to the girls I mentored at Girls Inc. — it is a really good feeling. To be able to participate in mentorship, and also receive it myself, through the scholarship, makes me want to help even more because I see what it’s done for other people and I know what it’s done for me. *I’ve always wanted to go into a helping profession. I just want to make the world a better place.*

“The scholarship made a world of difference for me. I was able to get rid of some loans and pay for the classes I needed to finish school. It’s pretty much why I was able to graduate. I’m really grateful. Without that scholarship I wouldn’t be where I am today.”

TIFFANY EDWARDS-JORDAN

Class of 2017

Bachelor of Arts, Feminist Studies

Lady Leslie Ridley-Tree Scholar





BARON HABER
Ph.D. Candidate
Department of English
Arnhold Graduate Fellow

“Working in the Arnhold Program has been an incredibly transformational experience for me, and I’m so grateful I was selected. Having this close mentorship over about 30 undergraduate students — and to know I helped create a platform for these younger students to rise up and create such great work — has been incredible.

“The program is really special in terms of the way it helps students who otherwise might not have a place to share their individual research or find that support. John Arnold comes out each year and talks to each student about their project. He’s clearly so invested and the students see that. He not only sponsors us but he cares about what gets produced with his benefaction.

“Philanthropy provides a space for that mentorship, which I think is really important. That kind of personalization and close attention helps ensure that these students are equipped to go in a diversity of directions when they leave UCSB.”



The strength of the best universities is that they've grown with time by contributions of many people.

Faculty Giving

Growth Over Time

Drs. Joseph Polchinski and Dorothy Chun explain the importance of contributing

“The really exciting thing about UC Santa Barbara is that it came out of nowhere,” says Joseph (“Joe”) Polchinski, professor emeritus and theoretical physicist at UCSB. “Because [campus] grew so fast, it didn’t have the infrastructure and endowments that other schools have.”

Polchinski is joined in supporting UCSB by wife Dorothy Chun, professor of applied linguistics at the Gevirtz Graduate School of Education (GGSE). The duo decided to bolster resources for their respective units, aiming to recruit and support talented students. Together, they discuss their deep engagement with UCSB, which has spanned over 20 years.

“We’ve seen the growth and rise of many of the departments on campus,” says Chun.

“We should be able to compete with the Stanfords and the Harvards with a level of support that students expect,” adds Polchinski.

The couple subsequently created a model that made sense for them — an investment portfolio directed toward GGSE and the Kavli Institute for Theoretical Physics (KITP), where Polchinski is a permanent member. Over time, Polchinski and Chun endowed the Joseph and Dorothy Polchinski Graduate Student Fellowship in Physics and the Dorothy Chun and

Joseph Polchinski Fellowship in the GGSE, which benefits scholars studying second-language acquisition; they also provide KITP with funding for its current operations as well as its Career Development Fund.

“Donating to education was a natural thing,” reflects Polchinski, whose reputation precedes him. His 2017 Breakthrough Prize in Fundamental Physics is just one of many accolades earned during his tenure at the KITP. Polchinski’s research examines D-branes, the string multiverse and the black hole firewall, which are puzzles that need to be understood. He is a veritable “jewel in the crown of the KITP and UCSB,” according to Nobel Laureate David Gross.

On the other end of campus, Chun responds to the powerful calling to promote languages and cultures. She founded UCSB’s interdisciplinary Ph.D. emphasis in applied linguistics, affirming that bilingualism and multilingualism is going to be the way of the world.

“Research is showing that bilingual people do better cognitively,” says Chun. “We teach our graduate students about this and ultimately want the general public to know what research has shown.”

The couple exhibits a sophisticated understanding of faculty-student

relations, aware that graduate students help advance research while faculty serve as mentors. This beneficial structure achieves the purpose of higher education, which is to cultivate teaching and learning.

“I couldn’t function without [graduate students],” says Polchinski. “A lot of my research grew out of my work with students and postdocs. It’s our role to teach and educate students.”

“It’s wonderful to mentor budding researchers,” adds Chun, who shares her husband’s love for research and instruction.

The couple strives to balance work and leisure, most notably through recreational sports. Their active lifestyles are what drew them together (they met during a casual volleyball game held in the basement of a church), and what continue to keep them connected. Lately, Polchinski and Chun have taken up pickleball, a game like paddle tennis, which they regularly play in the Santa Barbara community.

“We all should do our best,” says Chun, whose grand sportsmanship matches her generosity. “We do what we can with what we have.”

Polchinski nods in agreement: “The strength of the best universities is that they’ve grown with time by contributions of many people.”





[M]ake sure what you do makes a difference to that organization. That's what we hope to accomplish as a family.

Family Giving

Home Team

Philanthropic Graham family rallies around Gaucho baseball

"You tend to go where your kids are," said Joanne Graham. "So that's what we did."

For she and husband Patrick Graham, that meant going to the baseball field — and to UC Santa Barbara, where their sons Andy '06 and Alex '09 both pitched for the Gauchos.

Andy went first, arriving at UCSB in 2002.

"I got on campus as a freshman and I could see how desperately improvements were needed at the stadium," he recalled. "My parents came to all the games and they saw that too — and they wanted to make life better out there for the people who are at that stadium every day."

And so they did.

Seeing firsthand the boon that improved baseball facilities would be for the campus, the Grahams swung for the fences and scored. They were key players in the additions of both a clubhouse and a batting facility at Caesar Uyesaka Stadium.

"The nice reaction of the kids to the first project led us to the second

one," said Patrick, a minority owner of the San Diego Padres and past UC Santa Barbara Foundation Trustee. "Alex's group of friends was the first to get to enjoy the batting facility. Finally things that other baseball programs had long been able to take for granted UCSB had, too.

"If you're going to have an athletics department, support it, just like you support chemistry or engineering or political science — it's the same principle," he added. "And that's been our focus. **There's a significant amount of school pride that athletics produces and that shouldn't be underestimated.**"

The younger Grahams came away from UCSB with a lot more than pride.

Andy earned his degree in political science, was recruited by the Colorado Rockies and played six years in the minor leagues. He later returned to campus and worked for athletics, meeting wife Larissa along the way. Alex received a bachelor of arts degree in global studies while playing Gaucho baseball, then went on to start his own business; his best friend from UCSB introduced him to his now-wife Katie, whose brother is also an alum.

"People say this all the time but it's the best four years of your life — and that was definitely the case," said Andy. "It's always going to be a special place for us."

Joanne and Patrick get significant credit for that, and could say the same themselves.

"Our philosophy has always been — and we have espoused this with our kids numerous times — do something you feel will make a difference," Joanne said. "Once you define what it is you want to give to, make sure what you do makes a difference to that organization. That's what we hope to accomplish as a family."

"And it turned out that baseball was the path," added Patrick.

"There is a selfishly motivated reason to do something like this: You get a lot of satisfaction from it. For generations those facilities are going to accommodate lots of kids. And it feels good to say, 'I made a difference in what I did for the school.'"



A Family Affair

Alumna Linda La Kretz Duttenhaver '77 and her father, Morton La Kretz, establish a new research center at Sedgwick Reserve

Devotion to environmental causes runs deep in the La Kretz family; so does a passion for philanthropy. Put them together and it's a true force of nature. Or, more appropriately, a force for nature.

That's the case at UC Santa Barbara, where alumna Linda La Kretz Duttenhaver '77 and her father, Morton La Kretz, pledged \$6 million for the university's 6,000-acre Sedgwick Reserve in Santa Ynez. Their gift establishes The La Kretz Research Center, meant to fortify — and further — the reserve's stature as an invaluable site for ecological inquiry and education. The gift also creates an endowment for directorship of the center and supports fellowships for promising graduate students.

"Sedgwick is unique," said Duttenhaver, who previously funded renovations of the reserve's barn and historic Ranch House. "There are very few places in this state of its size and pristine nature. This makes it ideal for groundbreaking research. The reserve is also inspirational because of its sheer beauty, and the diversity of plant and animal life.

"This is the perfect moment to further Sedgwick's importance and impact," she added. "My vision is for a first-class intellectual center attracting top-notch scientists, researchers

and environmentalists, those who could develop solutions to today's pressing environmental problems, such as drought, climate change, native habitats and more. It will be a site for high-level conferences, workshops and brainstorming sessions with the most brilliant minds in science and the environment."

The center will serve as a fulcrum of activity for a UCSB-led, interdisciplinary, collaborative effort to study, identify and innovate solutions for the myriad environmental challenges impacting California's critical habitats. It was largely inspired by the UCLA La Kretz Center for California Conservation Science established by Morton La Kretz, a UCLA alumnus and prolific philanthropist focused on education, the environment and conservation.

Leading this new center at Sedgwick will be Frank Davis, a noted ecologist and conservation scientist, and a professor in UCSB's Bren School of Environmental Science & Management. He also is the former director of UCSB's National Center for Ecological Analysis and Synthesis.

"Frank Davis is the perfect leader for the La Kretz Research Center at Sedgwick Reserve," Duttenhaver said. "He has years of research history at Sedgwick, a deep knowledge in many aspects of environmental science and



intellectual curiosity — vital attributes for executing on Sedgwick’s mission to find solutions to our planet’s conservation and environmental challenges. Frank is truly a ‘rockstar’ in the field, and we could not be more thrilled that he is at the helm of the La Kretz Research Center.”

Davis is decidedly thrilled himself. “It is a real honor to serve as founding

director of the La Kretz Research Center at Sedgwick Reserve,” he said. “The ranch holds deep personal meaning for me. My relationship goes back 30 years and includes a decade as faculty manager and 25 memorable years of field classes and research on oak ecology.

“With this wonderful gift from Linda Duttonhaver and Morton La Kretz, we

will accelerate research on Sedgwick Reserve and raise the visibility of the reserve in the larger constellation of field research stations in the U.S. and abroad,” Davis added. “The La Kretz Research Center at Sedgwick Reserve helps a very special place realize its full potential as a nexus for field research on California’s foothill ecosystems. Such research has never been more timely and important.”



For the Boughton Family, Communication is Key

Alumnus creates environmental communication fellowship at the Bren School

Nowadays, we are swept into the infinite stream of information: breaking news, videos, emails and social media posts all vie for our attention. It's no wonder that communication is a real challenge, and that capturing and keeping an audience's attention is critical — especially when it comes to environmental communication.

"Personally, I feel that our education system has failed in terms of science education," says Robert ("Bob") Boughton MS '80, chemical engineering alumnus and donor to the Bren School of Environmental Science & Management. "To me, that's where the Bren School really becomes paramount. Students understand the science and understand the business."

What Boughton illuminates is no small matter: it's the importance of tending to planetary health through environmental research and policy. And to do that, scientists must articulate information in a comprehensible, compelling manner. "We've got to find a way," presses Boughton.

Together with his stepmother Sally Anne Boughton, they established the Robert L. Boughton Jr. Endowed Environmental Communication Fellowship in honor of his late father, Robert L. Boughton Jr. The fellowship supports graduate students at the Bren School who are committed to making a difference through strategic environmental communication. The aim is to prepare the fellows for careers

where they will engage, persuade and motivate behavioral change to solve environmental problems.

"My father was a real advocate for education," says Boughton. "[He] thought everyone should have the opportunity to receive higher education, so when he passed away, Sally and I wanted to fulfill that ethic."

The Boughton Fellows enroll in Bren's Strategic Environmental Communication & Media academic focus, which trains them to think strategically and craft compelling environmental messages to diverse audiences. Students learn communication theory and the art of storytelling, and practice writing and presenting. They can also specialize in marketing, video production, data visualization, survey design, social media or other forms of environmental communication.

"It all comes down to Bren's mission," says Boughton. "I want to help get the strongest students to Bren, build their communication skills and turn them out into the world."

The 2017 Boughton Fellows, Vienna Saccomanno and Madison Harris, are doing their part to improve environmental communication. Saccomanno studies biology and international political economy, and served as communications director and conservation projects coordinator for the Marine Conservation Institute. Harris specializes in marine and coastal

resource management, as well as strategic environmental communication; she previously worked for UCSB's National Center for Ecological Analysis and Synthesis and the National Oceanic and Atmospheric Administration. Together, the duo represents the powerful blending of academia with hands-on experience.

"Finding your passion is key to having a fulfilling educational and employment experience," says Boughton, who recently retired as senior engineer for the California Environmental Protection Agency. "[My father] let me find my own way and discover my own passions. That was something that I recognized was of huge value."

That freedom led Boughton to chemistry and then to chemical engineering. After taking a few courses taught by Robert Rinker, founder of UCSB's chemical engineering department, Boughton enrolled in the chemical engineering graduate program. He became interested in life cycle assessment, a methodology for evaluating environmental impacts of a product, process or activity throughout its life cycle. This field informs environmental science and sustainability and, not surprisingly, communication is essential.

"Considering how the [Bren] program melds environmental science, business and policy to produce sustainability stewards," says Boughton, "the choice to support students at the Bren School through a communication fellowship was clear."



ABOUT ROBERT L. BOUGHTON JR.

Robert Lee Boughton Jr.'s facility for communication served him well — first at Princeton University, then in the Army Air Corps during World War II. He traveled extensively, living in Mexico and Alaska before settling in California, where he focused on building his family and his commercial real estate business. He had the ability to converse with a variety of people and through dialogue could be quite convincing. Boughton Jr. passed away in 2009 and is survived by Sally Boughton, his wife of 25 years; sons Robert III and Robert Strachan; daughters Judith Anderson and Nancy Healy; 12 grandchildren; and two great-grandchildren.



Across the university
there is so much
going on, it's no
wonder wanting to
support it.

Friends Giving

Romance in the Rafters

Millers gift a musical treasure trove to UCSB's Library

When it comes to the world of opera, musical theater and operettas, people's tastes vary. One can love the drama and pathos of opera, while another might prefer librettos laced with comedy. One thing is for certain, however: these art forms must be experienced.

"[Operetta is] an escape," says avid collector and historian Michael Miller. "[It's] a way to get away from the real world for a while and have everything work out nicely."

Michael and his wife Nan recently donated a musical treasure trove to UCSB: their entire collection of 60,000 recordings, 15,000 pieces of sheet music, 9,000 books, 5,000 vocal scores and other materials devoted to operetta and early musical theater. This unprecedented collection will be released upon their deaths and enrich UCSB's Library in uncharted ways.

"I wanted a final resting place for [the collection]," Michael says. "I began thinking about where this all might wind up."

The Millers' passion for operetta is undisputed. With a collection like theirs and an operetta foundation specially established by them, the Millers exemplify arts patronage. It is not simply a matter of liking the music but "trying to bring back a form of entertainment that is struggling to survive," reflects Michael.

"The whole thing is really for a romantic," says Nan, who shares a love of collecting with her husband. "[It's] part of the escape; I like old-fashioned romance."

Indeed, romance is important to the Millers, who share almost 37 years of marriage. They faced learning curves over the years as they developed their prowess for collecting.

"In the early days, I'd be up in the rafters in bookstores," laughs Michael, "and I'd look down and there was Nan sitting in a chair with nothing to do. But that quickly changed."

Nan takes this humor in stride and has since developed her own passion for collecting. Her library is much different from Michael's in that her focus is mystery books that deal with opera, art or classical music. So far, Nan has accumulated over 800 mystery books with playful titles like "Death on the High C's" and "Orchestrated Death." She says reading them is great fun but finding them is even more exciting: "You stumble on something and find something you didn't know existed."

UCSB subject librarian Leahkim Gannett couldn't be happier: "The Millers' collection contains LPs and 78 RPM recordings that cannot be found on iTunes or in DVD catalogues."



THE LEGACY CIRCLE

The Legacy Circle honors alumni, friends, faculty, and staff who have included UC Santa Barbara in their estate plans through some form of planned gift.

Gannett, whose specialties include communication, dance, theater, and film and media studies, asserts that these rare materials render them a “gold mine for scholars to dig into.” This is particularly important because musical theater and operetta are historically understudied.

“[The Millers] are so sweet, they’re so passionate, and they really care about the long term care of the collection,” says Gannett. Their bequest was specially designed to include a \$1 million endowment to fund the costs of packing, moving, processing and sustaining the collection. This aspect makes the Millers’ gift extraordinarily unique, revealing their consideration for the longevity of these materials.

“A friend once told me that you can’t collect everything,” says Michael; so the Millers decided to collect something. And that something will have a lasting impact on UCSB’s Library, revitalizing what was once the world’s most popular form of entertainment.



Collective Interests

Trustee and multi-decade donor Lillian Lovelace supports her diverse passions at UCSB

Not too long into their tenure as Santa Barbara residents, Lillian Lovelace and her husband Jon attended a dinner party with some unique entertainment: seated performers dancing only with their hands. The piece had been choreographed by Jerry Pearson, then artistic director of Santa Barbara Dance Theater (SBDT), UCSB's resident professional dance company.

Captivated by the work — and by Pearson, at the time also a professor of dance — they started supporting SBDT. It was the couple's first philanthropic connection to UCSB, one that would last more than a decade and set the stage for what became, and is, Lovelace's expansive generosity to the campus.

"That's the kind of thing we always liked to do — to support something we really believe in and want to see continue," Lovelace said, "especially if there are people involved whom we believe in and think what they are doing is very special. Across the university there are so many academic achievements and activities in the arts departments that it's been thrilling to live in Santa Barbara with an institution of such quality."

Over three decades of engagement (and counting) with UC Santa Barbara, Lovelace, a UC Santa Barbara Foundation Trustee since 2006, has provided significant funding for myriad events with UCSB Arts & Lectures and for several exhibitions at the Art, Design & Architecture Museum. In addition,

Lillian and Jon were major donors on renovations to both Theater and Dance's main stage, Hatlen Theater, and the adjacent dance building, where a pair of studios bear their names.

Jon Lovelace served decades at the helm of Capital Research and Management Company. A prominent and well-regarded philanthropist, he was for many years chairman of the board of the J. Paul Getty Trust.

At UCSB, the cumulative impact of the Lovelaces' longtime support extends beyond the arts and into the humanities more broadly, by way of the Walter H. Capps Center for the Study of Ethics, Religion and Public Life.

A spontaneous conversation during an East Coast getaway with friends including Norman Lear and Bill Moyers inspired the Lovelaces to fund a unique series that was among the center's first major programs.

"We all spent the weekend talking about religion and ethics in politics and governance," recalled Lovelace. "Part of this group was Martin Marty, a professor and well-known lecturer and author in that field. We had a fun weekend talking about very deep questions that we all wanted to have answers for — and still do, now more than ever."

So launched the Capps Center's Martin E. Marty Lectureship on Religion in

American Life, established with an endowment by the Lovelaces in 2004. The inaugural lecture in 2005, by Marty himself, has been followed every year with luminaries including Bill Moyers and E.J. Dionne.

Following their mutual interest in such issues — and a belief in the importance of early engagement — soon led the Lovelaces to support students, too. Lillian Lovelace for many years has sponsored Capps Center Public Service Interns working in Washington D.C., Sacramento, and local nonprofits.

"Jon and I felt strongly that that's where help was needed," Lovelace said of their focus on students. "I think young people really need to be involved in the public process, in governance, in politics. If they're better educated in these things earlier, they'll better understand the importance of voting, of turning up to the polls and supporting their candidates. And they really get a feeling of what governance is all about."

Lillian Lovelace has a strong belief in the importance of giving. Taught from an early age to get involved and give back — her parents were active in social issues, civil rights and the arts — she has adhered to those lessons her entire life. As she eloquently explains: "I've always believed in helping and supporting the people I want to succeed in their humanitarian efforts in bringing excellence to not only the cultural world but the academics of education as well."



William DOLE (United States, 1917 - 1983)
Abecedarium (Discorso), 1975 (Detail)
Screenprint with hand-coloring
Gift of Lillian and Jon Lovelace
Courtesy of Art, Design & Architecture Museum, UC Santa Barbara



Enduring Influence

Remembering UCSB's enterprising philanthropists

Michael Towbes H'11

"If I am going to be remembered for anything, it will hopefully be what I did for the community in terms of serving nonprofits."

Michael Towbes, UC Santa Barbara honorary alumnus and former UCSB Foundation Trustee, passed away in April 2017. Towbes was a successful banker, developer and civic leader who left an enduring mark on the Santa Barbara community. His philanthropy benefited UCSB's Graduate Division; Theater and Dance; the Interdisciplinary Humanities Center; the Institute for Energy Efficiency; the Summer Research Mentorship Program; and Arts & Lectures. He will be remembered as a savvy entrepreneur and generous humanitarian.



Walter Mead H'12

"We hope our gift will further stimulate growth in the overall quality of the department and...lead others to consider making similar investments."

Walter Mead, professor emeritus of economics who served UC Santa Barbara for 32 years, passed away in September 2016. The honorary alumnus taught and mentored hundreds of UCSB students, and generated more than 125 publications during his tenure. Mead served as economics department chair, divisional chair of the academic senate, and co-founder of UCSB's Economic Forecast Project. His philanthropy focused on developing the prestige of the economics department, most notably through the establishment of two endowed chairs, as well as graduate fellowships. He will be remembered as UCSB's top natural resource economist and influential investor.

William "Bill" Bowes, Jr. H'13

"I've come to respect UC Santa Barbara as a very important technological institution."

Venture capitalist and UC Santa Barbara honorary alumnus, Bill Bowes, passed away in December 2016. Bowes believed that in order to relieve human suffering, we must advance biotechnology (which resulted in his investing and chairing the company that would become Amgen). In honor of his late mother Ruth Garland, Bowes established the Garland Initiative for Vision Research Fund and endowed the Ruth Garland Chair for the Director of the Center for Stem Cell Biology and Engineering at UCSB. He will be remembered as a technology visionary and far-seeing philanthropist.



[W]e were just taken with the passion they bring to the work. We see that this investment is going to have tremendous returns.

Foundation Giving

A Rising Star

With Mathers Foundation support, UCSB researchers innovate new approach to studying the biology of blood vessels

It's a tiny marine invertebrate, no more than 3 millimeters in size. But closely related to humans, *Botryllus schlosseri* might hold the key to new treatments for cancer and a host of vascular diseases.

Using *Botryllus* — more commonly known as star ascidian — researchers at UC Santa Barbara have developed a new way to study the biology of blood vessels that may one day contribute to just such scientific discoveries. Support from the G. Harold and Leila Y. Mathers Foundation played a vital role in their progress.

Growing in colonies composed of many multicellular animals, the star ascidian has a massive, transparent vascular network located outside its collective body. This permits detailed study of vascular mechanics and by extension vascular disease — a malady that affects 1 billion people worldwide.

The scientists focused in particular on the interaction of cells and their physical environment, which includes changing the stiffness of a part of the blood vessels that reacts by withdrawing. Their findings were published in the journal *Molecular Biology of the Cell*.

"We can actually tune the stiffness, which is something that cannot be done in other model organisms," explained corresponding author Anthony De Tomaso, an associate professor in UCSB's Department of Molecular, Cellular, and Developmental Biology. "This has important implications, from inducing blood vessels to regress away from a tumor and choke off its oxygen and nutrients to the ability to stretch and hold an individual blood vessel and study how it responds, which will allow us to study how shape emerges during development."

When the scientists excised a section of *Botryllus* vasculature and plated it on a surface coated with collagen, they found growth greatly improved. Collagen resembles the extracellular matrix (ECM) on which the star ascidian reproduces.

"This was surprising," De Tomaso said. "How did this animal know it was on collagen and how did it know to respond differently?"

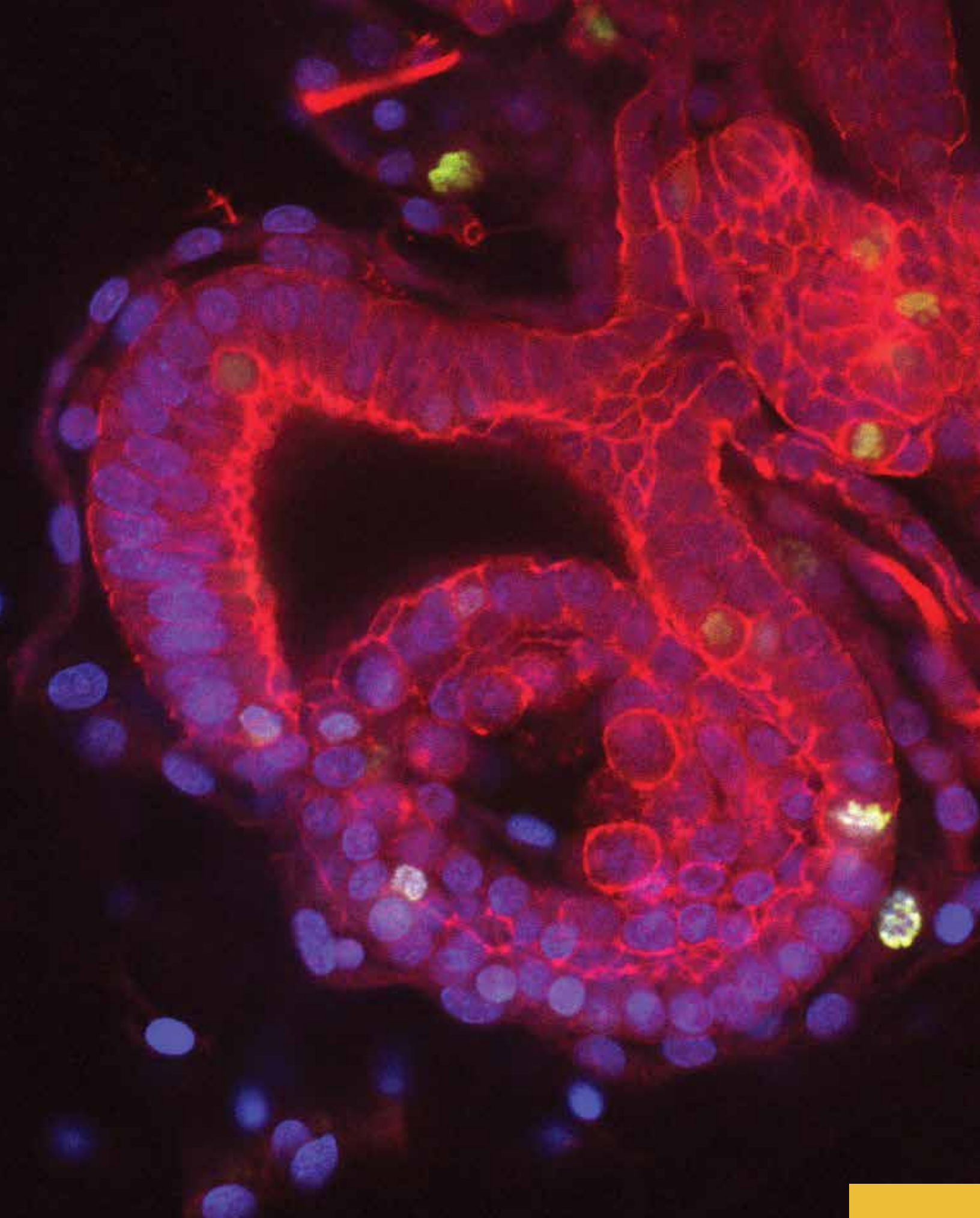
The answer began with lysyl oxidase, a protein that regulates the stiffness of the ECM. When the investigators added a lysyl oxidase inhibitor to the water in which the ascidians grew, it caused their blood vessels to regress.

Somehow the inhibitor was telling the vasculature to withdraw and get smaller. But how?

De Tomaso's team worked with Megan Valentine, an associate professor in UCSB's Department of Mechanical Engineering, whose lab studies how physical forces control cellular outcomes. Together, the scientists dug deeper to determine the mechanisms behind the regression. It turns out that proteins called integrins protrude from the cells and not only grab onto the ECM but also hold on to one another.

"Understanding how a cell interacts with its physical environment has important implications for understanding both cellular development and metastasis," said co-author Valentine. "*Botryllus* has given us the ability to dissect exactly what's going on when we change the physical environment."

Philanthropy from the Mathers Foundation helped facilitate the scientists' discovery. Such support will undoubtedly prove essential as the researchers continue this important work.



Brainiacs Win Big

The William Randolph Hearst Foundation supports the UCSB Brain Initiative

One of life's biggest mysteries is right inside our heads. It's the brain, and its biggest secret — how the brain gives rise to the elusive 'mind' — has not been revealed.

In fields ranging from mechanical engineering to molecular biology, psychology to philosophy, electrical engineering to English, top minds at UC Santa Barbara are striving — together — to solve this enduring puzzle by way of the cross-disciplinary UCSB Brain Initiative.

They've received a big boost from The William Randolph Hearst Foundation. The recently established Hearst Accelerator Fund will provide strategic support to the UCSB Brain Initiative, helping advance this critical campus endeavor. The gift also is designed to encourage additional donors to get involved.

"We are grateful to the Hearst Foundation for this generous award, which will help UCSB ramp up efforts to transform the way we understand the human brain," said Pierre Wiltzius, Executive Dean of the College of Letters and Science, and Susan & Bruce Worster Dean of Science. "This funding will directly support our goal to be leaders in the areas of neuroscience and neuroengineering,

and will help our faculty share their groundbreaking ideas about the brain with the public, creating even more visibility for this significant research."

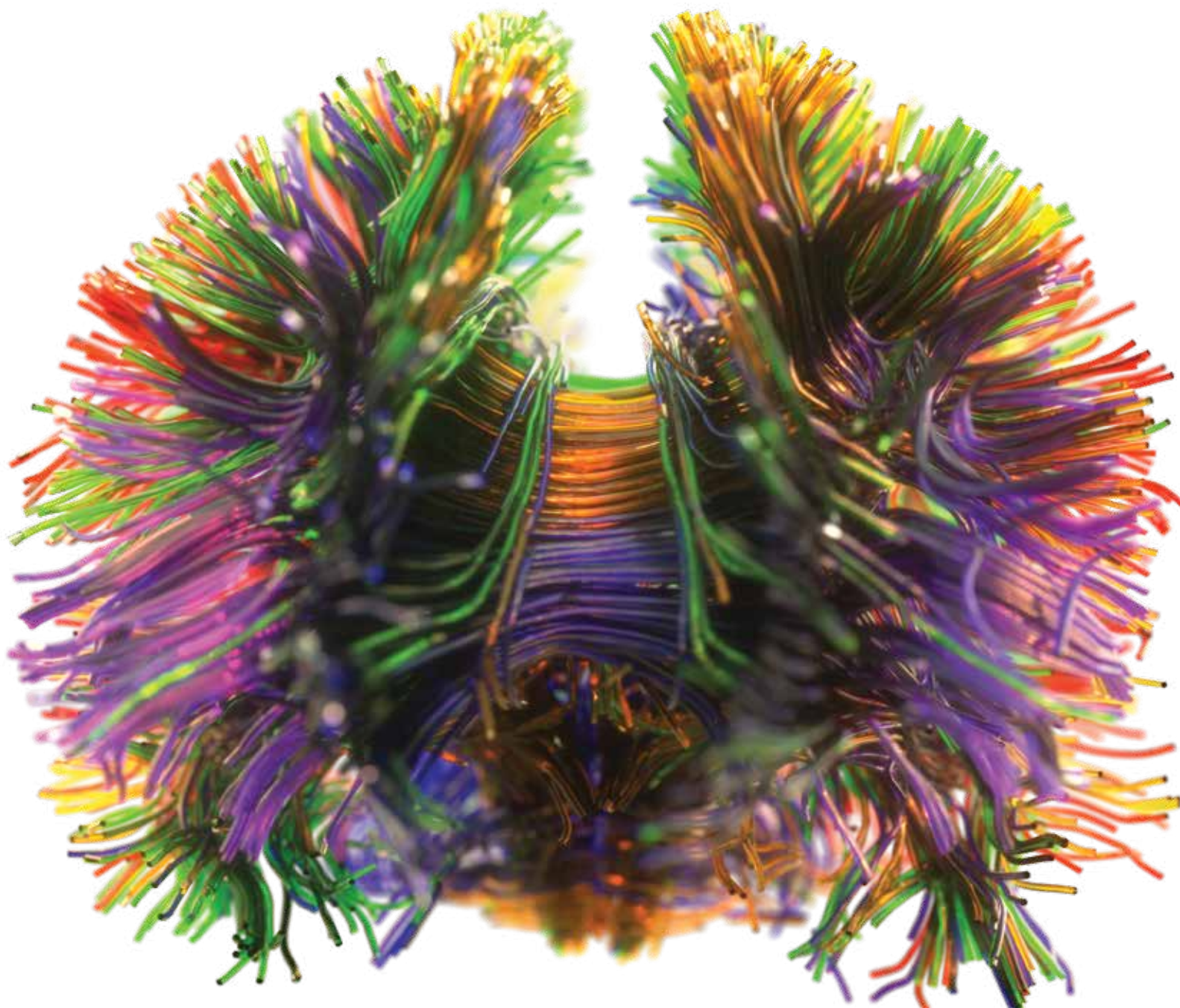
The UCSB Brain Initiative brings together thinkers from seemingly unrelated disciplines to tackle the mystery of the mind and brain. The campus-wide program to foster collaborative brain research across traditional boundaries was launched in 2015. It was inspired by the federal government's own BRAIN (Brain Research through Advancing Innovative Neurotechnologies) Initiative, a bipartisan program to catalyze discovery and innovation in neuroengineering, creating new tools and strategies to see, diagnose, treat and repair the brain.

"The brain is absolutely fundamental to our happiness and to our quality of life," said Dr. Kenneth Kosik, Harriman Professor of Neuroscience at UCSB and director of the UCSB Brain Initiative.

"Everything about how we experience the world — sunshine, music, friends, distress, ideas, pain — is completely dictated by how our brain is working. When our brain doesn't work properly — in Alzheimer's or schizophrenia or depression — life is awful. We decided that a major campus priority had to be getting all hands on deck to tackle this challenge together."

The campus first established the UCSB Brain Initiative with the help of gifts from UC Santa Barbara Foundation Trustee Tom Harriman as well as Trustee Karen Bedrosian Coyne and the Bedrosian family. Additional support has since been received from The Kavli Foundation, National Science Foundation, Heising-Simons Foundation, DARPA and others. The Hearst Foundation's award to UCSB will enable continued growth of the initiative by providing programmatic support for new cross-campus partnerships to revolutionize our understanding of the brain.

"This campus has a culture of collaboration I haven't seen elsewhere," said Rod Alferness, Richard A. Auhl Dean of the College of Engineering. "There's an incredible willingness to work together to solve the hard problems. The brain is a very hard problem, so I'm especially pleased with this generous award from The Hearst Foundation, and grateful to them for recognizing that investing in our campus will lead to great things."





It would not have been possible to do the work that I do without the financial support, which came at a critical time in my development as a scholar.

Endowments & Recipients

Endowed Chairs

Endowed chairs honor exceptional faculty members for their contributions to academia, and are crucial in sustaining UC Santa Barbara's excellence. The following benefactors, by establishing endowed chairs in various areas, have made a permanent investment in the future of UC Santa Barbara.

CAMPUS-WIDE

**Edward A. Dickson Emeriti Professorship
University of California Presidential Chair**
Edward A. Dickson, Donor
Michael Jochim, Dickson Emeriti Professor

Duncan and Suzanne Mellichamp Academic Initiative Professorships, Cluster I
Campuswide (Systems Biology Initiative, College of Engineering 2003-2018)
Prof. Duncan and Suzanne Mellichamp H'09/MA'70, Donors
Cheryl Briggs, Mellichamp Professor of Systems Biology
Jamey Marth, Mellichamp Professor of Systems Biology
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