

UC SANTA BARBARA



PARTNERS IN INNOVATION

THE ANNUAL REPORT OF PRIVATE GIVING
UNIVERSITY OF CALIFORNIA, SANTA BARBARA

FOR THE YEAR ENDING JUNE 30, 2006

An Extraordinary Future

We are proud to report that UC Santa Barbara's first comprehensive campaign thus far has generated more than \$351-million toward a goal of \$500-million for priority projects and initiatives to ensure UCSB's excellence for future generations. • Of that total, UCSB received \$55.3-million in gifts and pledges from alumni, parents, faculty, and friends during the 2005-06 fiscal year for research and instruction, scholarships and fellowships, innovative programs, and new facilities. Philanthropic support in the form of cash for new gifts and pledges accounted for \$52.3-million of the amount received, the second highest cash total in campus history. • Since the inception of The Campaign for UC Santa Barbara in 2000, UCSB's endowment—now estimated at \$155-million—has nearly doubled. A total of 35 new endowed chairs have been established during the campaign, bringing UCSB's total to 60. Included in that figure are five new endowed professorships created during 2005-06 by UCSB alumni volunteer leaders and an anonymous benefactor to help build and support the university's distinguished faculty. • This year's progress toward the campaign goal was highlighted by some remarkable donations. UC Santa Barbara received a record \$4.6-million to enhance opportunities for our most talented and deserving students. Other major gifts included a \$5-million research grant to develop and implement sustainable fisheries management practices in fishing communities; \$3.5-million to launch a dynamic new interdisciplinary research center for the study of the mind; and \$2.35-million to expand UCSB's facilities and services for children with autism and their families. • The entire UC Santa Barbara community joins us in acknowledging, thanking, and celebrating the record number of UCSB Foundation Trustees, faculty, alumni, parents, and friends honored in this report of private giving. We are grateful for your partnership and commitment to creating an extraordinary future for UC Santa Barbara.



Stephen Cooper and Chancellor Henry Yang by Cheadle Hall.

STEPHEN E. COOPER '68, CHAIR, THE UCSB FOUNDATION

HENRY T. YANG, CHANCELLOR

Financial Highlights

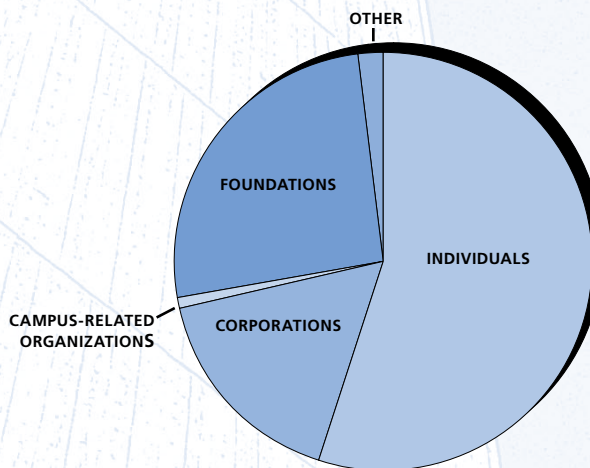
PRIVATE GIVING 2002-2006

Year	Monetary	Non-Monetary	Total
2001-02	\$42,707,020	\$ 2,425,147	\$45,132,167
2002-03	\$18,377,272	\$ 32,010,519	\$50,387,791
2003-04	\$37,692,569	\$ 42,472,531	\$80,165,100
2004-05	\$67,602,271	\$ 640,091	\$68,242,361
2005-06	\$52,354,190	\$ 3,037,128	\$55,391,318

PRIVATE FUNDS 2005-2006

Sources

Individuals	\$30,868,125
Campus-Related Organizations	\$88,919
Corporations	\$9,063,845
Foundations	\$14,403,679*
Other Sources	\$966,750
Total	\$55,391,318



Campus Recipients of Private Funds

Academic Affairs	\$2,804,935
Academic Preparation and Equal Opportunity	\$603,500
Office of the Executive Vice Chancellor	\$2,201,435
Donald Bren School of Environmental Science and Management	\$770,176
College of Creative Studies	\$1,109,776
Gevirtz Graduate School of Education	\$2,524,165
Humanities, Social Sciences, and College of Letters and Science	\$6,407,503
Art Museum	\$166,139
Humanities and Fine Arts	\$3,136,658
Social Sciences	\$2,807,565
General Letters and Science	\$297,140
Intercollegiate Athletics	\$1,126,747
Kavli Institute for Theoretical Physics	\$151,096
Marine Science Institute and the UC Natural Reserve System**	\$7,935,683
Programs and Services	\$6,232,967
Student Affairs	\$705,850
Arts and Lectures	\$1,331,223
Academic Programs	\$142,029
General Administrative and Academic Support	\$4,053,865
Science and Engineering	\$20,227,083
College of Engineering	\$9,560,958
Technology Management Program	\$1,006,002
Sciences	\$9,639,758
California Nanosystems Institute	\$20,365
University Libraries	\$3,898,233
Unrestricted	\$2,202,954
Total	\$55,391,318

* Includes \$3,478,711 from family foundations.

** The Marine Science Institute and the UC Natural Reserve System total includes \$5-million raised through the Donald Bren School of Environmental Science and Management.



Philanthropy at Work

UCSB is proud to recognize the record number of alumni and friends, as well as corporations, organizations, and foundations, who made generous contributions to The Campaign for UC Santa Barbara in the year ending June 30, 2006. • To all of our supporters, especially those listed in the Honor Roll of Donors that begins on page 14, UCSB expresses its sincere gratitude and profound appreciation. On the pages that follow are just a few examples of the ways in which UC Santa Barbara's many benefactors are helping to support innovation in teaching and research across the academic disciplines.



UCSB biologists conduct research and teach in a myriad of unique environments including the Pacific Ocean, deep coastal basins, marine coastal ecosystems, and mountain, chaparral, and oak woodland and grasslands, such as the Sedgwick Reserve. The Sedgwick Reserve is part of the University of California's Natural Reserve System.

Understanding the Natural World

Judith H. Stapelmann, who earned both undergraduate and graduate degrees in biology from UC Santa Barbara, has made a \$4.9-million gift to the campus in a charitable remainder trust. The planned gift eventually will fund an unrestricted endowment for the Department of Ecology, Evolution, and Marine Biology and provide operating support for the Sedgwick Reserve.

UCSB's Department of Ecology, Evolution, and Marine Biology (EEMB) has been rated in the top 10 departments nationally for its overall research impact. It is comprised of 35 faculty research groups that use their scientific understanding to address some of the world's most pressing environmental issues. More than 1,600 undergraduates and 100 graduate students are enrolled in courses in the biological sciences at UC Santa Barbara.

Situated in the Santa Ynez Valley of Santa Barbara County, the Sedgwick Reserve is part of the University of California's Natural Reserve System, which preserves and maintains significant examples of California's diverse aquatic and terrestrial ecosystems for teaching, research, and public service. UCSB oversees seven such sites, including the Sedgwick Reserve.

Alumni and other friends of the campus are helping to set a strong pace for The Campaign for UC Santa Barbara by making planned gifts to the university. A total of \$14.9-million in planned gifts was received during 2005-06, higher than any other previous year. Through effective gift planning, donors can balance their personal financial goals with their charitable interests, and realize significant tax benefits.

Attracting Great Teachers and Scholars

Distinguished professorships form an academic tradition of excellence that dates back to Renaissance England. Created by philanthropic gifts, endowed chairs honor a professor's outstanding contributions to a discipline and provide permanent financial support to advance teaching and research in a carefully chosen subject. These coveted awards have been invaluable tools for fostering the distinction of UCSB's faculty.

Endowed professorships make it possible for the university to offer incentives to retain gifted professors and to attract new ones. They are also one of the highest forms of campus recognition that a faculty member can receive.

During the 2005-06 academic year, five endowed professorships were established by UCSB alumni volunteer leaders and an anonymous benefactor to help build and support the university's outstanding faculty. A total of 35 new endowed chairs have been established during The Campaign for UC Santa Barbara, bringing UCSB's total to 60.

Two endowed chairs were established in computer science by Karl and Pamela Lopker and UCSB Foundation Trustee Mark Bertelsen, and his wife, Susan, all UCSB graduates. Robert Duggan, also a foundation trustee and an alumnus, made a gift to fund an endowed professorship in organic chemistry with his wife, Patricia. Foundation Trustee Gary Wilcox and his wife, Sue, also alumni, established a faculty chair in biotechnology. The endowment gift from an anonymous donor will fund a professorship in demography in the social sciences.



Ann Taves, an internationally recognized historian of Christianity and of American religion, was recruited by UCSB's Religious Studies Department as the first professor appointed to the Cordano Chair in Catholic Studies. Endowed chairs allow a university to develop a field of study more fully, and support the activities of a top scholar.

Fueling an Engine of Innovation

The Mitsubishi Chemical Corporation of Tokyo and UC Santa Barbara have extended their successful research and education alliance for a new term of four years.

With the support of Mitsubishi Chemical—Japan’s largest chemical company—UCSB, in 2001, formed a highly productive research unit called the Mitsubishi Chemical Center for Advanced

Materials (MC-CAM), which is directed by Professor Glenn Fredrickson. In a very short time, the center established itself as an engine of innovation, responsible for a large number of research publications, new patents, and inventions. It is in recognition of this superb record of scientific achievement, as well as the mutual benefits generated by this partnership, that the campus and the company have agreed to extend and enhance their relationship.

Under the terms of the new agreement, Mitsubishi Chemical will invest between \$8.5-million and \$10-million at UCSB over the next four years. The funds will support research as well as the administration of the MC-CAM center. The total also includes a philanthropic contribution of \$800,000 to permanently endow new graduate fellowships in materials and chemical engineering.

The center’s researchers are involved in creating exciting new materials, devices, and advanced fabrication technologies for the specialty chemical and electronic materials marketplace.

Ryuichi Tomizawa, president and chief executive officer of Mitsubishi Chemical, said his company has been gratified by how quickly its investment in the materials center has led to an impressive number of technology options and licenses. “This is a partnership that makes good sense for science and for business,” he said. “We are confident that the next four years will yield even more opportunities for the university and our company.”



Nalini Gupta, a graduate student in materials engineering, was one of several outstanding students awarded prestigious Mitsubishi fellowships last year. She is primarily interested in polymeric materials chemistry and is working toward a doctorate in biomaterials.



Creating Sustainable Fisheries

The Paul G. Allen Family Foundation has awarded a \$5-million grant to UCSB's Donald Bren School of Environmental Science and Management, the Marine Science Institute, and the National Center for Ecological Analysis and Synthesis to support research leading to the development and implementation of sustainable fisheries management practices in fishing communities. UCSB will be working in partnership with Environmental Defense, a national nonprofit organization dedicated to creating innovative solutions to urgent environmental problems.

The purpose of the grant is to incorporate new mechanisms in fishery management that will align the economic incentives of fishermen with the implementation of conservation tools to improve ocean stewardship.

Scientists, regulators, and fishermen recognize that change is required to stop the overall decline of ocean ecosystems. The challenge lies in overcoming deep concerns about the short-term economic impacts of such a change, and a debilitating lack of public funding for monitoring, enforcement, and transition costs associated with transforming fisheries into sustainable enterprises that would allow ecosystems to rebound. As a result, management reform has been unable to keep up with the pace of fishing.

The goal of the project is to partner with fishing communities, regulators, and other stakeholders to develop and test management, marketing, and financing approaches that bridge the gap between current financial needs and future economic gains.



UCSB scientists are working as stewards of the oceans to help develop sustainable fisheries management practices. Pictured above are a fishing boat off the Channel Islands and a bag of sea urchins.

Through various philanthropic, research and development, and educational initiatives, the Paul G. Allen Family Foundation supports a range of science, technology, and environmental initiatives that seek to improve the environment, enhance the understanding of ecology, and enrich the quality of people's lives.



UCSB's Autism and Research Center has been given a new name: The Koegel Autism Center, in recognition of Robert Koegel, the facility's longtime director and a professor of education at the Gevirtz Graduate School of Education, and his wife, Lynn Kern Koegel, the center's Clinical Director of Autism Services.

Expanding Services for Children with Autism

The Koegel Autism Research and Training Center at UC Santa Barbara's Gevirtz Graduate School of Education has received a \$2.35-million gift from Brian and Patricia Kelly that will provide enhanced facilities for what is widely recognized as one of the nation's leading centers for the diagnosis, evaluation, and treatment of autism.

The Kelly gift will help create a new physical home for the Koegel Autism Research and Training Center and make it possible for the center to expand its services for children with autism and

their families. The new facility, which will be part of a new, state-funded Social Sciences and Education Building complex on campus, will more than double the center's existing clinical space.

UCSB's Koegel Autism Research and Training Center is dedicated to improving the lives and prognoses of children with autism, as well as the lives of their families. It has been recognized by the National Academy of Sciences—and ranked among the country's top 12 such facilities—for its innovative research and teaching methods in a variety of areas, including parent education, language development, and teacher education.

The Koegel Center offers a state-of-the-art behavioral approach to autistic children.

"Through our support for this outstanding center, we hope to raise public awareness of autism and help generate additional support to facilitate effective treatment and research on autism," said Brian Kelly. "UCSB's Autism Research Center is one of the best centers in the country."

Exploring the Ultimate Intellectual Frontier



Michael Gazzaniga, the new director of UCSB's SAGE Center for the Study of the Mind, has had a distinguished teaching and mentoring career that has included beginning and developing centers for cognitive neuroscience at UC Davis and at Dartmouth, and founding the Journal of Cognitive Neuroscience, of which he is the editor-in-chief.

SAGE Publications has contributed \$3.5-million to launch a dynamic new interdisciplinary research center for the study of the mind at UC Santa Barbara. SAGE made the gift to commemorate its 40th anniversary as a leading international publisher for scholarly, educational, and professional markets.

The SAGE Center for the Study of the Mind will bring together UCSB scholars from a broad range of academic disciplines in the arts and humanities, social sciences, the sciences, and engineering to explore the multidimensional nature of the human mind.

UCSB has attracted a top scholar to lead the pioneering new effort. Michael Gazzaniga, widely regarded as the founder of the cognitive neuroscience field, was recruited from Dartmouth to direct the SAGE Center. He has joined UCSB's Psychology Department, where he began his academic career in 1967 as an assistant professor of psychology. Gazzaniga was recently elected a member of the Institute of Medicine of the National Academies.

"This is a fantastic opportunity to return to the place where I started my career and to build the mind sciences into a wide-ranging program that is inclusive of the social sciences and the arts and humanities," said Gazzaniga. "It is an opportunity to pull together those people on campus who are interested in interdisciplinary work, which is rare at other universities. My hope is to build a powerful new center focused on the unique nature of the human mind and how it works."

Recognizing Distinction

Private gifts are increasingly important in maintaining the quality of UC's three missions of teaching, research, and public service. Among the principal forms of private support are endowed chairs, which support the educational and research activities of distinguished members of the faculty.

The following generous benefactors have made permanent investments in UC Santa Barbara's future by establishing endowed chairs.

Campuswide

Edward A. Dickson Emeriti Professorship

University of California Presidential Chair
Edward A. Dickson, Donor
Robert Collins, Dickson Emeriti Professor

Duncan and Suzanne Mellichamp Academic Initiative Professorships (4)

Campuswide (College of Engineering
2003-2018)
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University of California Presidential Chair II

*Alan J. Heeger, Presidential Professor
2000 Nobel Prize in Chemistry*

University of California Presidential Chair III

Michael Witherell, Presidential Professor

College of Engineering

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Materials Department
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Materials*

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Dean of Engineering*

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*Shuji Nakamura, Cree Professor of Solid
State Lighting and Display*

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College of Engineering
Fred Kavli, Donor
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MEMS Technology*

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College of Engineering
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Chemical Engineering Department
Duncan and Suzanne Mellichamp /MA
'70, Donors
*Francis J. Doyle III, Mellichamp Professor
of Process Control*

Mitsubishi Chemical Corporation Chair in Functional Materials

College of Engineering
Mitsubishi Chemical Corporation, Donor
*Glenn Fredrickson, Mitsubishi Professor
of Functional Materials*

Mitsubishi Chemical Corporation Chair in Solid State Lighting and Display

College of Engineering
Mitsubishi Chemical Corporation, Donor
*Steven DenBaars, Mitsubishi Professor of
Solid State Lighting and Display*

Venkatesh Narayanamurti Chair in Computer Science

Computer Science Department
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Warren and Katharine Schlinger Distinguished Professorship in Chemical Engineering

Chemical Engineering Department
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*L. Gary Leal, Schlinger Professor of
Chemical Engineering*

Donald W. Whittier Chair in Electrical Engineering

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Professor of Hellenic Studies*

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John Carbon Chair in Biochemistry and Molecular Biology

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Biology Department
Amgen Foundation, William Bowes
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Johnson Foundation, and The Rathmann
Family Foundation, Donors



A view of Kohn Hall, home of the Kavli Institute for Theoretical Physics, with the Pacific Ocean and Santa Cruz Island in the distance.

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Ann Taves, Cordano Professor of Catholic Studies

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2004 Nobel Prize in Economics

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College of Letters and Science
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Carla D'Antonio, Schuyler Professor of Environmental Studies

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East Asian Languages and Cultural Studies Department
International Shinto Foundation, Donor
Allan Grapard, Shinto Foundation Professor of Shinto Studies

Charles A. Storke II Chair in Ecology, Evolution, and Marine Biology

Ecology, Evolution, and Marine Biology Department
Charles A. Storke II, Donor
William Murdoch, Storke Professor of Ecology, Evolution, and Marine Biology

Charles A. Storke II Chair in Molecular, Cellular, and Developmental Biology

Molecular, Cellular, and Developmental Biology Department
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Charles E. Samuel, Storke Professor of Molecular, Cellular, and Developmental Biology

Koichi Takashima Chair in Japanese Cultural Studies

East Asian Languages and Cultural Studies Department
Kyoei Steel Ltd., of Japan; Koichi Takashima, President and CEO, Donor
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Research Institutes

Frederick W. Gluck Chair in Theoretical Physics

Kavli Institute for Theoretical Physics
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David J. Gross, Gluck Professor of Theoretical Physics and Director, Kavli Institute for Theoretical Physics 2004 Nobel Prize in Physics

Harriman Chair in Neuroscience Research

Neuroscience Research Institute
Eleanor L. Harriman and Thomas J. Harriman, Donors
Kenneth Kosik, Harriman Professor of Neuroscience Research

*Pending approval

Preparing the Next Generation of Scholars

UC Santa Barbara gratefully acknowledges alumni, trustees of The UCSB Foundation, parents, faculty, friends, and organizations that have established endowed graduate fellowships with gifts of \$100,000 or more.

Anonymous (2)

Guenter and June Ahlers Endowed Fellowship in Physics

Dr. and Mrs. Guenter Ahlers, Donors

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Erna V. Fisher Trust, Donor

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Japan Bamboo Association, Donor

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Mitsubishi Chemical Fellowship in Materials

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Fredric E. Steck '67

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Walsin Lihwa Corporation, Donor

Walsin Lihwa Electronics and Photonics Research Center Graduate Fellowships

Walsin Lihwa Corporation, Donor

Zytowski Endowed Fellowship in Music

Carl B. Zytowski, Donor

*Deceased



Mark Batongmalaque is a recipient of an Israel Levitan Memorial Fellowship in Art Studio.

Honor Roll of Donors

UC Santa Barbara is grateful for the extraordinary support of members of the Platinum, Gold, and Sapphire Circles. The preeminent scholarship, instruction, and public service that define UC Santa Barbara have helped shape its identity as a place of exceptional possibility. The university's accomplishments are strengthened immeasurably by these philanthropic gifts. Over time, the generosity of these alumni, parents, friends, trustees of The UCSB Foundation, foundations, and corporations has ensured the continued strength of UC Santa Barbara.

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 M.D.
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 Tansy and Russell Birchim '78
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 Michelle Blake '85
 Hazel and John W. Blankenship /'65
 Sheridan Blau
 John Bleck
 Lida Light and Frank Blue
 Janet McCloud and Gary Blume
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 Ron Boch
 Suzanne Bock
 Glen and Sherri Bodman
 Kyong and Bart Bohn
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 Nancy and Pete Bontempo
 Drs. Mark and Rochelle Bookspan '87
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 Larry and Marjorie Booth
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 Erika and Justin Brechtel
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 Virginia Cashman
 Virginia Castagnola-Hunter
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 Sucheng Chan and Mark Juergensmeyer
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 Angie and James Chang
 Ray Chen
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 Jeong and Jae Choi
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 Portia and Norman Christensen /'73
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 Rhonda and Louis Cohen
 Berma and Patrick Colbert '75/'76
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 Elaine Coles
 Beverly and John Colgate /'69
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 Sandy and Robert Comstock
 Harry Conaway
 Judy and Dan Contreras
 Jill and Layne Contreras
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 Ann Cady Cooper '62
 Howard and Trudy Cooperman
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 Mary and Alan Cordano
 Suzanne and Fred Cottrell

Janice and Bruce Coy
 Michael F. Coyle '88
 Esperanza Creeger
 Stephen Crossland
 Brynn and Charles Crowe /'78
 Charles Cruzat '70
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 Kristen and Michael Desmond '90/'90
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 Elaine Dine
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 Fatma and Tunc Doluca /'81
 Bonnie and Michael D'Onofrio /'67
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 Craig Dougherty
 Sue Leslie Dougherty '94
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 Suzanne Duca '90
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 Leslie Dumont and Fred Levin '79
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 Laurie and Ian Eddleston
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 Shari and Norman Epstein
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 Gary E. Erickson '63
 Liisa and Robert Erickson /'91
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 Joan and Andrew Eshoo
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 Allan Farwell '77
 Leni Fe Bland
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 Kathleen and Daryl Fielder
 Ed Finkelstein
 Mitchell Finkelstein
 Brooks and Catherine Firestone
 Amy and Eric Fishburn
 June B. Fisher
 Kris Miller-Fisher and Marc Fisher
 Vasanti and Joel Fithian '60
 Carol and Bernie Fitzgerald
 Jill and Jonathan Fiur
 Jane and Jim Flanigan
 Ronald J. Flury
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 Bernadine and Herbert H. Fong
 Jorge Fontes
 Ariel Ford '92
 Deborah Ford
 Peter Ford and Mary Howe-Grant
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 Connie and Michael Framberger
 Diana and Harold Frank
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 Sarah Stewart and Bill Freudenburg
 Eleanor and William H. Freudenstein
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 Janet and Richard Frockt '90
 Mary Ann Froley
 Bonnie Fuller
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 Susan and Donald Galine '86
 Ralph and Jean Garcia '83/'85
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 J. Jay Gargus and Ellen Dellis
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 Barry M. Gellert, C.P.A. '78
 Gail and Harry Gelles
 Nancy and Dan George
 Pat Mahony and Randy Getz '73/'73
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 Weldon and Patsy Gibson, Jr. '62
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 Erline and Dexter Goodell '61/'61
 Marylou and Reginald Gooden '75/'72
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 Lea and Bob Grantham '75
 Dr. Judith L. Green
 Gary and Julie Greinke
 Patricia and Alan Griffin
 Patricia and Kenneth Grossman '77
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 Grossman '73

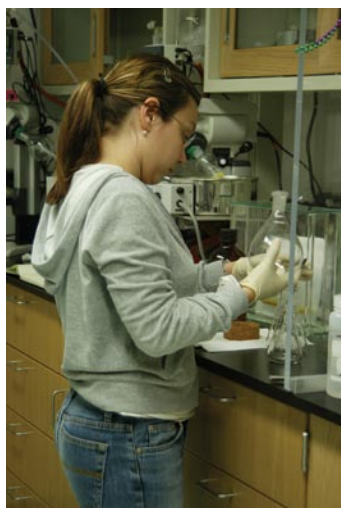
Anna and David Grotenhuis
 Peter Grubstein
 Mr. Joshua D. Gruenberg '87
 Toni and Thomas Guckert '79/'79
 David Gudino
 Paul Guido
 Dr. and Mrs. Carl Gutierrez-Jones
 Denise and Matt Guzik
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 Barbara Hall '69
 Lynne P. Hall, Ph.D. '63
 Julia Haller-Gottsch and John Gottsch
 Kathryn and Steve Hallock '80/'78
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 Frances and Rodman Hamer
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 Noble Hamilton
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 Prudence and Steven Handelman
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 Perri Heinz-Harcourt '71
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 Jeffrey Hewitt '74
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 Amelia and Geoffrey Holland
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 Laurie Hoyle and Jeff Jones '81/'86
 Dolores and Immanuel* Hsu
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 Margaret and Jeffrey Hudson '79
 Raymond Huerta
 Heidi Huff and David Huff '89/'89
 Jane and Robert Humphrey
 Janet and Richard Hunter
 Kathryn and Donald Hutchinson
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 Janet Ilg-Wingert
 Valerie Imhof '64
 Emilda Jaccard
 Beverley Jackson
 Palmer Jackson, Jr.
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 Ms. Julie Jacobs '89
 Priscilla Jacobs '83
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 Anne Bomet Jagodits and Thomas
 Jagodits '90
 Marilyn Jorgensen and Errol Jahnke
 Susan C. Jamgochian '63, '81
 Maily and Jack Jenkins-Stark '71/'76
 Ms. Holly P. Jennings
 Heidi Jensen '87
 Robin Coffey and Tim Johns '80
 Gertrude Johnson
 Rosana and James Johnson '81
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 Mr. Herbert C. Kay

Tone Kearns and Dan Meisel
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 Scott Keck
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 Clara and Maurice Levy
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 Montaha Wafai and Ali Malaikah '89/
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 Amy Olmstead-Allen '84
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 Honorable Naomi L. Schwartz
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 Candance and David Short '67/'62

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 Norene Wheeler
 Dr. and Mrs. Albert D. Wheelon
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 Gigi and Robert Williams
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 Robert Williams
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 Jane Woodward
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Alumni and friends of the campus who are included in this report are helping to set a strong pace for The Campaign for UC Santa Barbara, the first comprehensive campaign to raise private funds to ensure UCSB's excellence for future generations. The goal is to raise \$500-million, and already UC Santa Barbara has received more than \$351-million for priority projects and initiatives. Following are the over-arching objectives for The Campaign for UC Santa Barbara.

Premier facilities equal to the growing reputation of one of the world's leading universities. UCSB is committed to providing its faculty, staff, and students

with the best possible facilities to support our teaching, research, and public service missions. Increasing the quality and quantity of our buildings and upgrading our physical environment is essential if the appearance of our campus is to appropriately reflect and complement its academic stature and culture. As Chancellor Yang has put it, "A world-class university must have a physical presence to match."



The state-of-the-art Engineering Science Building.

As Chancellor Yang has put it, "A world-class university must have a physical presence to match."

Recruitment and retention of preeminent professors. During the campaign, our generous supporters have helped establish 35 new endowed chairs, bringing to 60 the total number of such distinguished professorships on our campus.

Enhanced opportunities for our most talented and deserving students, including more private support for fellowships and scholarships. In 2005-06 alone, a record \$4.9-million in student support was raised.



Students writing in a computer lab.

New programs in pioneering areas of cross-disciplinary inquiry, such as the SAGE Center for the Study of the Mind and the Carsey-Wolf Center for Film, Television, and New Media.

More research initiatives leading to discoveries and solutions that improve the environment, enhance the quality of life, and contribute to personal health and well-being.

Increased support for innovative teaching. With undergraduates accounting for more than 85 percent of UC Santa Barbara's students, top-quality classroom instruction is critical. Providing faculty members with support and tools they can use to engage their students is a key component of UCSB's educational excellence.

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